

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Held at
Atlanta, Georgia
August 11-12, 2009**

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Tuesday, August 11, 2009, and on Wednesday, August 12, 2009, in the Board Room, 270 Washington St., S.W., Atlanta, Georgia. The Chair of the Board, Regent Robert F. Hatcher, called the meeting to order at approximately 1:00 p.m. on Tuesday, August 11, 2009. Present on Tuesday and Wednesday, in addition to Chair Hatcher, were Vice Chair Willis J. Potts, Jr. and Regents Kenneth R. Bernard, Jr., James A. Bishop, Fred E. Cooper, Felton Jenkins, W. Mansfield Jennings, Jr., James R. Jolly, Donald M. Leebern, Jr., William H. NeSmith, Jr., Doreen Stiles Poitevint, Wanda Yancey Rodwell, Kessel D. Stelling, Jr., Richard L. Tucker, Allan Vigil, and Larry Walker. Regents Larry R. Ellis and Benjamin J. Tarbutton, III, were excused on both days.

INVOCATION

The invocation was given on each day by Vice Chair Willis J. Potts, Jr.

SAFETY BRIEFING

The safety briefing was given on each day by Chief Bruce Holmes.

ATTENDANCE REPORT

The attendance report was given by Secretary to the Board, J. Burns Newsome.

APPROVAL OF MINUTES

The minutes of the Board of Regents meeting held on June 9-10, 2009 were unanimously approved.

REMARKS OF CHAIRMAN

Chairman Robert F. Hatcher thanked the Regents for their vote of confidence and support in electing him as their chair. He also welcomed three new members of the Board: Fred Cooper, Larry Ellis, and Larry Walker. He next took a moment to recognize Regent Richard L. Tucker, who exhibited excellent leadership during the previous year as Board Chair. Chairman Hatcher noted that Regent Tucker's chairmanship coincided with one of the most difficult economic downturns in memory. He outlined several key accomplishments for which Regent Tucker provided leadership, including launching a number of online degree programs; approving a System-wide ethics policy; naming a number of new presidents; continuing work and progress

on medical expansion; selecting a permanent home for the System's Shared Services Center in Sandersville, Georgia; approving task force recommendations on philanthropy and fundraising; and adjusting the tuition policy to reflect the current economic climate.

Chairman Hatcher also recognized that three former Board Chairs are currently serving on the Board: Regents Donald M. Leebern, Jr., Richard L. Tucker, and Allan Vigil.

Chairman Hatcher commented that when he examines the national higher education landscape, he is struck as to how much Georgia is in mainstream. The President has called on more Americans to be college educated, which is one of the Board's strategic thrusts. He said the System is on track with the national push for greater accountability. Nationally there are calls for more funding for research, which is one of the goals in the Regent's Strategic Plan.

Chairman Hatcher then commented on a recent study conducted by the Atlanta Regional Council for Higher Education assessing how higher education pays off for Georgia as an investment. He presented a chart from this study that clearly demonstrated the economic value and power of a college degree. This chart showed that those individuals with a college education both earn more and have significantly lower unemployment rates. Chairman Hatcher concluded that investment in higher education is the right investment for the state and for individuals.

Chairman Hatcher stated that during the coming year, the Board must and will focus on budget issues, the academic mission of the University System of Georgia, and maintaining academic quality. He highlighted two significant recent academic-related achievements: the record time in which Georgia Gwinnett College earned accreditation; and South Georgia College gaining reaccreditation.

Chairman Hatcher outlined eight specific initiatives on which the Board will focus during his chairmanship. He noted that these initiatives will not require additional financial resources but will be accomplished through the reallocation of current personnel and resources. These initiatives are: (1) moving to an enterprise risk management thrust across the System; (2) conducting an audit of the System's health insurance programs; (3) leadership development, inventorying what is taught in the System, building collaboration among the System institutions, and seeking out our best practices; (4) establishing a new Standing Committee on Personnel and Benefits; (5) conducting a study on the level of commitment of the System's cash flow to determine trends and limits; (6) understanding and examining the aspirations of System institutions that are poised to add and/or expand their academic missions against System goals and state needs; (7) increasing Board accountability by gauging the Board's effectiveness in comparison to other boards; and (8) establishing a new Special Committee on Performance Review.

The first two initiatives will be under the responsibility of the Committee on Internal Audit chaired by Regent Kessel Stelling. A new task force to be led by Regent William H. NeSmith, Jr. will be responsible for initiative three. The Committee on Personnel and Benefits will be chaired by Regent Wanda Yancey Rodwell and will look at balancing healthcare needs and costs. Initiative five will be handled in the Committee on Finance and Business Operation chaired by Regent Felton Jenkins. Initiatives six and seven will fall under the Committee on

Strategic Planning. The Committee on Performance Review will be chaired by Vice Chair Willis H. Potts.

Chairman Hatcher said that he was making some changes so that the Board could benefit from the experience of its former chairs. He has assigned the former chairs to each committee track and will ask these former chairs to serve as the vice chair on all presidential search committees, as well as serve on the Executive and Compensation Committee.

Chairman Hatcher said that in his calls to each of the regents it has become clear that two-day meetings are preferred to one day meetings and that will be the model he will follow. He will also work toward the goal of meetings being more efficient. Chairman Hatcher announced in lieu of a September meeting the Regents will visit five System institutions located in middle Georgia in small groups on Tuesday and then convene together in Macon the following day to discuss these meetings and review the Regents' Strategic Plan. In October, the Board will resume its campus visits and hold the meeting on the campus of North Georgia College & State University. These two activities are designed to help the Board by putting regents on the ground at System campuses, listening to people at these institutions.

In closing, Chairman Hatcher said that the Board has a tremendous responsibility and a host of issues, challenges, opportunities, and tasks ahead of it. He stated that these eight initiatives will help the Board gain a firmer sense of the risks and opportunities of the System, while demonstrating to its funding partners and the public the Board's determination to carry forward the System's academic mission in a structured and well-managed fashion.

INTRODUCTIONS

Chancellor Erroll B. Davis, Jr. first recognized four Student Government Association presidents who were attending the Board meeting: Andy Cohen from Southern Polytechnic State University; Alea Bennett from Georgia Perimeter College; George Abt from Georgia State University; and Jasmine Worthen from Atlanta Metropolitan College. Chancellor Davis noted that each of these students represented the talent produced by the University System of Georgia.

Chancellor Davis then introduced Dr. Linda Bleicken, who began her appointment as the seventh President of Armstrong Atlantic State University on July 1, 2009. Chancellor Davis noted that Dr. Bleicken, a product of the University System of Georgia, had rotated through numerous key development assignments over a number of years at Georgia Southern University prior to her appointment as President of Armstrong Atlantic State University. Dr. Bleicken holds the Ph.D. and Master of Science degree in Management and a Bachelor of Business Administration degree in Marketing, all conferred by Georgia State University. She is a long-time resident of Savannah and has served on the Ossabaw Island Foundation Board since 2007. President Bleicken gave brief remarks and thanked the Board for the opportunity to serve Armstrong Atlantic State University.

Chancellor Davis next recognized Senator Seth Harp, Chair of the Senate Committee on Higher Education. After noting that Georgia is one of 15 states to bid for the federal Race to the Top funds, Senator Harp mentioned that Georgia was being considered as a recipient of funding

from the Bill and Melinda Gates Foundation to develop programs to improve the leadership roles and capabilities of teachers. He challenged the University System of Georgia to aggressively pursue these opportunities.

Senator Harp expressed his belief that the current master of education degree lacked meaning and many times led only to increased pay for teachers without increased expertise in the relevant subject matters being taught. Senator Harp also challenged the System to develop a longitudinal database. He concluded by thanking the Board for its service to the citizens of Georgia and pledging his continued support to the University System of Georgia.

SPECIAL PRESENTATION

Chancellor Erroll B. Davis, Jr. introduced Chancellor William Kirwan, Chancellor of the University System of Maryland. Chancellor Davis noted that Dr. Kirwan is a nationally recognized authority on critical issues shaping the higher education landscape. Dr Kirwan served on the faculty of the University of Maryland for 24 years before being named its president. He served as president of The Ohio State University before becoming Chancellor of the Maryland system in 2002. Dr. Kirwan was appointed to the Board of Advisors on Historically Black Colleges and Universities by President George W. Bush and was the 2008 recipient of the Reginald H. Jones Distinguished Service Award presented by the National Action Council for Minorities in Engineering. Dr. Kirwan gave an excellent and timely presentation on challenges, responsibilities, and opportunities in higher education.

Dr. Kirwan noted that there are many similarities between the Maryland and Georgia systems. He stated that the biggest challenge facing higher education today is the global financial implosion. Dr. Kirwan said that he felt it was unlikely that good financial times would return during the tenure of most of the people in attendance. As a result, higher education systems would have to continue to seek additional administrative efficiencies, making structural changes instead of just seeking additional cost avoidance.

Dr. Kirwan commented on the increasing number of students coming to higher education institutions unprepared academically. He discussed the need to match high school standards to the college curriculum to help remedy this problem.

Dr. Kirwan also spoke about declining college completion rates. He stated that this cannot continue if the United States wants to maintain its stature and standard of living.

Dr. Kirwan concluded his remarks by discussing the importance of research. He discussed the importance of nurturing research universities and praised Georgia for its initiative in forming and funding the Georgia Research Alliance.

RECOGNITION OF SPECIAL GUEST

Chairman Robert F. Hatcher introduced Governor Sonny Perdue. Governor Perdue recognized and thanked former Regent Elridge W. McMillan for his tremendous service to the University System of Georgia as a regent, noting that Regent McMillan had served since 1974, thereby

making him the longest tenured regent. Governor Perdue stated that Regent McMillan has made a difference in higher education in Georgia and presented Regent McMillan with a commendation honoring his service.

Regent McMillan reflected on his years of service as regent, recalling his initial surprise on being asked to serve by Governor George Busbee. He noted that he had made many long-lasting friendships with several regents over the years, including several currently serving on the Board. He thanked many people for their assistance to him over the years. The regents and assembled guests honored Regent McMillan with a prolonged standing ovation.

CHANCELLOR'S REPORT

Chancellor Erroll B. Davis, Jr. began his remarks by noting that the current economic downturn has been tagged with a number of labels and he was going to focus on one of these labels, that being crisis. After showing the Kanji characters for crisis, he noted that these characters are actually two words – danger and opportunity. Chancellor Davis concluded that these two words are a neat summation of the challenges facing the University System of Georgia.

In his report, Chancellor Erroll B. Davis, Jr. focused on three areas: reaction to the message presented by Dr. Kirwan and Senator Harp; what the System is going to work on in the coming year; and how the budget and current activities of the System, will, with hard work, serve as the cornerstone for success of the System's current and future students.

Chancellor Davis began by commenting on what the System was doing on a wide variety of issues raised by Dr. Kirwan and Senator Harp in their comments to the Board. Dr. Kirwan first discussed administrative efficiency. Chancellor Davis noted that Chairman Hatcher in his remarks had identified this as an area of focus in the coming year. Chancellor Davis also noted where the System has made great strides in this area, including establishing a Shared Services Center, training more than 1,000 employees in Lean Six Sigma, establishing a target of \$92.6 million of new structural changes to offset the absence in two years of federal stimulus funds, and establishing an energy task force.

Chancellor Davis discussed Dr. Kirwan's comments on college completion rates and his concern over the nation's declining educational attainment rates. Chancellor Davis noted that the System has set unique retention and graduation rate goals by institution and that a scorecard that summarizes goals versus performance by institution by institution will be unveiled soon. He noted that Georgia, through the Alliance of Education Agency Heads, was one of eight states selected to participate in the College and Career-Ready Policy Institute (funded by the Bill and Melinda Gates Foundation), a national collaborative effort focused on increasing the number of students ready for college and careers.

On the matter of teacher preparation, Chancellor Davis spoke on the 20,000 additional new teachers by 2020 effort that has been implemented. He noted that Georgia addressed the need to match high school standards to the college curriculum two years ago through the Alliance for Education Agency Heads.

Chancellor Davis agreed with Dr. Kirwan's statement that the System's research universities must be nurtured. Chancellor Davis noted that the Board took a hard look at the System's research universities in the budget allocation process and will do so again early next year.

Chancellor Davis expressed his appreciation for the active involvement of Senator Harp in the process involving Georgia's bid for the federal Race to the Top funds. He acknowledged Senator Harp's points regarding a lack of meaning in the master of education degree, noting that Georgia now has a policy that a high school teacher must have a major in the subject he or she teaches. He also noted in response to Senator Harp's challenge to develop a longitudinal database that a proposal to use \$17 million of Race to the Top funds to develop this important tool has been specified.

Chancellor Davis then highlighted areas and issues that will involve the resources of the System Office and System institutions. The major focus will continue to be on securing and allocating resources for the System's academic enterprise. He noted that medical expansion plans must also continue to be pushed forward. An informed and data-driven response to the "Tough Choices, Tough Times" Task Force report must be developed. Chancellor Davis noted that the University System of Georgia shares the Governor's aim to ensure access to postsecondary education for more and more Georgians.

Chancellor Davis remarked that the challenge of the System is not managing the cuts but rather managing for the future. He noted that reductions cannot be based upon a bet that in the next six to ten years Georgia's economy will be in the same shape as today. The System's actions must be premised on the premise that Georgia will need all of the graduates the System can produce and more. Chancellor Davis stated that the System must manage today so that future graduates are ready.

Chancellor Davis concluded by stating that the System is Georgia's future and by thanking the Board and System employees for all they do to ensure Georgia's future.

COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS; PERSONNEL AND BENEFITS

The Committees on Finance and Business Operations and Personnel and Benefits met jointly as the Committee of the Whole on Wednesday, August 12, 2009 at 9:25 a.m. The Committee was jointly chaired by Regent Felton Jenkins of the Committee on Finance and Business Operations and Regent Wanda Yancey Rodwell of the Committee on Personnel and Benefits.

After giving a brief overview of the items to be discussed, Chair Felton Jenkins then called on the Board's Vice Chancellor for Fiscal Affairs and Treasurer, Usha Ramachandran, Vice Chancellor for Facilities, Linda M. Daniels, and Vice Chancellor for Human Resources, Wayne Guthrie, to lead the discussion regarding revisions to the Fiscal Year 2010 budget and changes in the employee benefit plans.

Ms. Ramachandran spoke first on the FY 2011 operating budget request, which totaled \$2.22 billion. The total funding increase is \$140.7 million. This request consists of the formula

request of \$139.2 million, \$900,000 for physician expansion and related costs for medical expansion, and \$625,000 formula increase for the public libraries.

Ms. Ramachandran requested that Vice Chancellor for Facilities, Linda M. Daniels, provide an overview on the capital budget requirements for the FY 2011 budget. Ms. Daniels gave details for the University System of Georgia total request of \$350.6 million, consisting of CIP/G.O. Bond Target totaling \$275.6 million and MRR funding totaling \$75 million. She then discussed the request for Georgia Public Library Service, which totals \$30.9 million, giving detail on the projects making up this request.

After reviewing previous actions to reduce previous reductions in the FY 2010 budget totaling \$275 million, Ms. Ramachandran spoke about reductions plans at 4%, 6%, and 8% for the FY 2010 amended budget and FY 2011 budget. These levels translate into reductions in state funding of approximately \$81.6 million, \$122 million, and \$163 million respectively. Ms. Ramachandran also noted that a reduction of approximately \$13 million at each of these levels for the FY 2010 amended budget, which represents the recently announced 3-day furlough amount in state funds. These reduction plans assume 6 days of furloughs for faculty and staff, double the state amount. Ms. Ramachandran pointed out that full-time employees making \$23,600 or less per year will be exempted from furloughs, classes will not be reduced as a result of furloughs, and furloughs will not affect contributions to the employee's retirement accounts.

Vice Chancellor for Human Resources, Wayne Guthrie, reviewed previous changes in the System benefit plans over the past year, some of which were taken as result of the previous reduction in state funding received by the University System of Georgia. Mr. Guthrie then introduced Associate Vice Chancellor for Life and Health Benefits, Tom A. Scheer. Mr. Scheer presented proposals for changes to the employee benefit plans for implementation January 1, 2010, as well as healthcare plan and dental plan premiums for Plan Year 2010.

With motion properly made, seconded, and unanimously adopted, the Board approved the FY 2010 amended budget and 2011 operating and capital budget requests as shown in Appendices I, IIA, and IIB. The Board also approved the reduction plans at 4%, 6, and 8% for the FY 2010 amended budget and FY 2011 budget as shown in Appendix III in concept.

With motion properly made, seconded, and unanimously adopted, the Board approved a mandatory furlough program for all University System of Georgia employees. Under this program, all faculty and staff will be required to take six (6) days of leave without pay during FY 2010, with three (3) of those days occurring prior to December 31, 2009. Full-time employees who after any day of furlough fall at or below an annual salary of \$23,660 shall be exempt from further furlough days, as well as those exempted under extraordinary circumstances.

With motion properly made, seconded, and unanimously adopted, the Board approved the following health insurance plan changes for Plan Year 2010 to become effective January 1, 2010:

- Eliminated the Indemnity Plan.

- Added an extended care provision to the PPO Plan.
- Added a voluntary mail order prescription plan to the PPO Plan.
- Authorized a one-time employer contribution to Health Savings Accounts for the High Deductible Health Plan in an amount equal to one-half of an individual's or family's annual deductible under such plan for all existing participants of this plan as well as those employee who elect to participate in this plan effective January 1, 2010. The contribution will be paid in two (2) equal installments in January 2010 and July 2010.
- Redefined contribution rates for retirees to account for Medicare enrollment and encourage enrollment in Medicare Part B upon eligibility.
- Made changes to the Dental Plan to make it a more competitive plan

With motion properly made, seconded, and unanimously adopted, the Board approved the Healthcare Plan premiums for the University System of Georgia for Plan Year 2010 for the Preferred Provider Organization/Consumer Choice Option for active employees as shown on Appendix IVA to become effective January 1, 2010.

With motion properly made, seconded, and unanimously adopted, the Board approved the Healthcare Plan premiums for the University System of Georgia for Plan Year 2010 for the Preferred Provider Organization/Consumer Choice Option for retirees as shown on Appendix IVB to become effective January 1, 2010.

With motion properly made, seconded, and unanimously adopted, the Board approved the Healthcare Plan premiums for the University System of Georgia for Plan Year 2010 for the BlueChoice HMO/Consumer Choice Option as shown on Appendix IVC to become effective January 1, 2010.

With motion properly made, seconded, and unanimously adopted, the Board approved the Healthcare Plan premiums for the University System of Georgia for Plan Year 2010 for the Kaiser Permanente HMO/Consumer Choice Option for active employees as shown on Appendix IVD to become effective January 1, 2010.

With motion properly made, seconded, and unanimously adopted, the Board approved the Healthcare Plan premiums for the University System of Georgia for Plan Year 2010 for the Kaiser Permanente HMO/Consumer Choice Option for retirees as shown on Appendix IVE to become effective January 1, 2010.

With motion properly made, seconded, and unanimously adopted, the Board approved the Healthcare Plan premiums for the University System of Georgia for Plan Year 2010 for the High Deductible/Health Savings Account as shown on Appendix IVF to become effective January 1, 2010.

With motion properly made, seconded, and unanimously adopted, the Board approved the Indemnity Dental Plan premiums for the University System of Georgia for Plan Year 2010 as shown on Appendix V to become effective January 1, 2010.

With motion properly made, seconded, and unanimously adopted, the Board approved the Basic Life Insurance Rates, Supplemental Life Insurance Rates, and Dependent Life Insurance Rates for Plan Year 2010 as shown on Appendix VI to become effective January 1, 2010.

The committee adjourned at approximately 10:44 a.m.

COMMITTEE REPORTS

EXECUTIVE AND COMPENSATION COMMITTEE

The Executive and Compensation Committee met on Tuesday, August 11, 2009, at approximately 11:00 a.m. in Room 7019. Committee members in attendance were Chair Robert F. Hatcher, Vice Chair Willis J. Potts, Jr., Regents James R. Jolly, Felton Jenkins, and W. Mansfield Jennings, Jr., as well as ex-officio members Regents Donald M. Leebern, Jr., Richard L. Tucker, and Allan Vigil. Chair Hatcher reported to the Board that the Committee reviewed 4 items, of which 2 required action. Upon motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Revision to The Policy Manual, Section 202: Procedure for Selection of a President for University System Institutions

The Board approved revisions to Section 202, Procedure for Selection of a President for University System Institutions of *The Policy Manual* to give the Board Chair authority to appoint non-Regent voting membership for Presidential Searches at Research Universities effective August 12, 2009.

Below is the revised policy. The bold, highlighted text represents additions and the stricken text represents deletions.

Revised Policy

202 PROCEDURE FOR SELECTION OF A PRESIDENT FOR UNIVERSITY SYSTEM INSTITUTIONS

The policy of the Board regarding the selection of a president for University System institutions shall be as follows:

A. Research Universities

A presidential search is initiated by the Chancellor, with the agreement of the Board. For research universities, the Presidential Search Committee shall consist of Regent and non-Regent members. The Board Chair shall appoint seven Regents as voting members to serve on the Presidential Search Committee, one of whom shall be the Board Chair and one of whom shall be the Regent residing in closest proximity to the institution. The Board Chair shall appoint a Chair of the Presidential Search Committee from among the Regents

appointed to the Presidential Search Committee. Any vacancies of Regents occurring after the formation of the Presidential Search Committee may be filled by the Board Chair.

The ~~Chancellor~~ **Board Chair**, in consultation with the **Chancellor and the** Committee Chair, shall select the non-Regent members of the Presidential Search Committee. The non-Regent voting membership of such committee shall consist of six faculty representatives from the institution, one representative of the administration and staff, one student, one representative of the institution's foundation, one representative of the institution's alumni association, and three representatives of the state-at-large, in addition to seven Regents, as provided above. For each committee position which the ~~Chancellor~~ **Board Chair** requests its advice, the respective institution, foundation, or alumni association shall provide two nominations. Any vacancies of non-Regents occurring after the formation of the Presidential Search Committee may be filled by the ~~Chancellor~~ **Board Chair**.

The Presidential Search Committee shall identify to the Chancellor and the Board Chair from three to five unranked candidates to be presented to the full Board of Regents for consideration. The Board of Regents may request a further search for applicants, or further consideration by the Presidential Search Committee of any applicant in addition to the candidates recommended. The Board of Regents may interview candidates and shall select the president. At the discretion of the Chancellor and the Board Chair, site visit(s) also may be undertaken prior to final selection.

2. September Meeting

The Board amended its 2009 meeting schedule to eliminate the first day of the September 8-9, 2009 meeting and replaced it with a Board advance at various University System campuses in middle Georgia. The Board will meet as planned on Wednesday, September 9, 2009, on the campus of Macon State University.

3. Information Item: Revision to Bylaws of the Board of Regents, Section V.3: Standing Committees

At the October 2009 Board meeting, it will be recommended that Bylaw V.3 (“Standing Committees”) be amended so as to eliminate the standing committee on Information and Instructional Technology, and to rename the “Audit Committee” to the “Committee on Internal Audit, Risk, and Compliance,” and to provide for the inclusion of former Board Chairs on the Executive and Compensation Committee as follows.

Strikethrough text represents a deletion from the current version, and the bold, highlighted text represents an addition.

Revised Policy

V.3 Standing Committees

There shall be the following standing Committees:

- a. Executive and Compensation Committee
- b. Strategic Planning Committee
- c. Committee on Real Estate and Facilities
- d. Committee on Academic Affairs
- e. Committee on Finance and Business Operations
- f. Committee on Organization and Law
- g. ~~Audit Committee~~ **Committee on Internal Audit, Risk, and Compliance**
- h. ~~Committee on Information and Instructional Technology~~

Unless otherwise determined by the Chair, each standing Committee shall consist of not less than five nor more than ten members. A majority of the members of a Committee shall constitute a quorum for the transaction of business. Each standing Committee and each special Committee shall keep minutes of its meetings and shall report the same at the next regular monthly meeting of the Board. The Chair of the Board shall be an ex officio member of all Committees with the authority to vote. The Chancellor shall be an ex officio member of all Committees without the authority to vote. The Chair shall from time to time appoint members of the Board to such special or ad hoc Committees as he or she may deem necessary or advisable to fulfill the duties and responsibilities of the Board.

The Executive and Compensation Committee of the Board shall consist of the Chair of the Board, the Vice Chair of the Board, ~~and~~ the Chancellor (ex officio and nonvoting), and include at least four but not more than six members of the Board who are appointed by the Board Chair. The Board Chair shall serve as Chair of the Executive and Compensation Committee, and the Chancellor or his/her designee shall serve as the Committee's secretary.

4. Information Item: Revision to the Bylaws of the Board of Regents, Section III.5: Order of Business

At the October 2009 Board meeting, it will be recommended that Bylaw III.% (“Order of Business”) be amended so as to replace the Rules of the Georgia Senate with Roberts Rules of Order as the Board of Regents’ parliamentary rules.

5. Information Item: Board Approval of Fees

System Office staff led a discussion about mandatory and food service fees.

6. Executive Session: Personnel Matters

At approximately 11:19 a.m., Chair Robert F. Hatcher called for an executive session for the purpose of discussing personnel matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. Those Regents are listed above. The Chancellor and members of his senior staff also were present. In accordance with H.B. 278, Section 3 (amending O.C.G.A. 50-14-4), an affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Chair Hatcher reconvened the Committee in its regular session at approximately 11:57 a.m. and announced that no actions were taken during the executive session.

The committee meeting was adjourned at approximately 11:59 a.m.

COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs met on Tuesday, August 11, 2009 at approximately 2:40 p.m. in Room 5158. Committee members in attendance were Vice Chair Wanda Yancey Rodwell, and Regents Kenneth R. Bernard, William H. NeSmith, Jr., Doreen Stiles Poitevint, Richard L. Tucker, and Larry Walker. The Vice Chair Willis J. Potts, Jr., Chief Academic Officer and Executive Vice Chancellor, Susan Herbst, Assistant Vice Chancellor Linda Noble, and institutional representatives also were in attendance. Acting Chair Rodwell reported to the Board that the Committee reviewed 18 items, 16 of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Revised Institutional Mission, College of Coastal Georgia

The Board approved a revised mission statement of the College of Coastal Georgia, which follows a June 2008 amendment that signified the institution's change to a state college. The revised mission statement is appended to these minutes as Appendix VII.

2. Establishment of the External Online Delivery of the Master of Science in Nursing, Georgia State University

The Board approved a request of President Mark P. Becker that Georgia State University be authorized to offer its existing Master of Science in Nursing as an online degree.

3. Establishment of the External Delivery Combination of Online and Location-based Master of Education majors in Middle Grades Education and Early Childhood Education, North Georgia College & State University

The Board approved the request of President David L. Potter that North Georgia College & State University be authorized to offer its existing Master of Education with majors in Middle Grades Education and Early Childhood Education at the Appalachian Mountain Regional off-site location in Epworth, Georgia. The majors will be offered via online and hybrid instruction.

4. Establishment of the External Delivery Combination of an Online and Location-based Specialist in Education with a major in School Leadership, North Georgia College & State University

The Board approved the request of President David L. Potter that North Georgia College & State University be authorized to offer its existing Specialist in Education with a major in School Leadership off-site in cooperation with northeast Georgia's Regional Educational Service Agencies located in Winterville, Georgia and Cleveland, Georgia.

5. **Establishment of the External Online Delivery of the Existing Master of Science in Information Security, Georgia Institute of Technology**

The Board approved the request of President G.P. Peterson that the Georgia Institute of Technology be authorized to offer its existing Master of Science in Information Security as an external degree to be offered online.

6. **Establishment of the External Online Delivery of the Existing Master of Science in Nursing with a major in Clinical Nurse Leader, Medical College of Georgia**

The Board approved the request of President Daniel W. Rahn that the Medical College of Georgia be authorized to offer its existing Master of Clinical Nurse Leader program via distance education technologies.

7. **Substantive Change of Undergraduate and Graduate Programs in Kinesiology, Augusta State University**

The Board approved the request of President William A. Bloodworth, Jr. that Augusta State University be authorized to revise existing programs in Health and Physical Education at the undergraduate and graduate level to clearly differentiate between tracks that lead to teacher certification and those designed for applied practice in rehabilitative settings. After realigning courses and content, the institution will have a resultant Master of Science with a major in Kinesiology and Bachelor of Science in Kinesiology that complement existing health and physical education programs.

8. **Ratification of the Bachelor of Science with a major in Exercise Science, Georgia Gwinnett College**

The Board approved the request of President Daniel J. Kaufman of Georgia Gwinnett College ratifying its Bachelor of Science with a major in Exercise Science. In order to meet specific general accreditation deadlines without undergoing a separate substantive change, the program was approved during the recess period.

9. **Ratification of the Bachelor of Arts with a major in Political Science, Georgia Gwinnett College**

The Board approved the request of President Daniel J. Kaufman of Georgia Gwinnett College ratifying the Bachelor of Arts with a major in Political Science. In order to meet specific general accreditation deadlines without undergoing a separate substantive change, the program was approved during the recess period.

10. Establishment of a Bachelor of Science in Education with a major in Early Childhood Education, Georgia Gwinnett College

The Board approved the request of President Daniel J. Kaufman that Georgia Gwinnett College be authorized to establish a major in Early Childhood Education in response to Gwinnett County school system personnel needs.

11. Establishment of a Bachelor of Science in Education with a major in Special Education, Georgia Gwinnett College

The Board approved the request of President Daniel J. Kaufman that Georgia Gwinnett College be authorized to establish a major in Special Education in response to Gwinnett County school system personnel needs.

12. Establishment of a Doctor of Education in Curriculum and Leadership, Columbus State University

The Board approved the request of President Timothy S. Mescon that Columbus State University be authorized to establish its first applied doctoral degree within the College of Education.

13. Establishment of a Bachelor of Science in Mechanical Engineering, Bachelor of Science in Electrical Engineering, and Bachelor of Science in Civil Engineering as Evening Engineering Degrees, Southern Polytechnic State University

The Board approved the request of President Lisa A Rossbacher that Southern Polytechnic State University be authorized to offer three core engineering programs for working professionals under the Bachelor of Science degree. Degrees in Mechanical Engineering, Electrical Engineering, and Civil Engineering have been collaboratively developed with Georgia Institute of Technology.

14. Establishment of a Doctor of Philosophy with a major in Logistics/Supply Chain Management, Georgia Southern University

The Board approved the request of President Bruce F. Grube that Georgia Southern University be authorized to offer its first Doctor of Philosophy program in Logistics/Supply Chain Management.

15. Ratification of the Karen and John Huff Chair in the School of Civil and Environmental Engineering, Georgia Institute of Technology

The Board approved the request of President G. P. Peterson of the Georgia Institute of Technology ratifying the Karen and John Huff Chair in the School of Civil and Environmental Engineering.

16. Named Faculty Positions

The administrative and academic appointments are reviewed by the Chair of the Committee on Academic Affairs. A list of such appointments is on file and available for inspection in the Board's Office of Academic Affairs.

17. Information Item: Update on Professional and Executive Master of Business Administration Programs Offered by Georgia State University

The Director of Academic Program Coordination, Dr. Marci M. Middleton, provided an update on the progress of professional and executive Master of Business Administration programs offered by Georgia State University in Buckhead and Henry County.

18. Information Item: Update on Computer Game and Design Programs Offered by Georgia Institute of Technology

President G.P. Peterson and Dr. Ian S. Bogost, Associate Professor, of the Georgia Institute of Technology provided an update on computer and design programs with a demonstration and simulation of specific uses of gaming and design programs.

The committee meeting was adjourned at approximately 3:17 p.m.

COMMITTEE ON INTERNAL AUDIT

The Committee on Internal Audit met on Tuesday, August 11, 2009, at approximately 3:05 p.m. in the Boardroom. Committee members in attendance were Chair Kessel D. Stelling, Jr., Vice Chair W. Mansfield Jennings, Jr., and Regents James A. Bishop, Fred E. Cooper, Felton Jenkins, James R. Jolly, Donald M. Leebern, Jr., and Allan Vigil. Chair Stelling reported to the Board that the Committee reviewed one item, which did not require Board action.

1. Information Item: Compliance Program – Status of Pilot Implementation

Interim Chief Audit Officer and Associate Vice Chancellor John Fuchko updated the Committee on the status of the pilot implementation of the University System of Georgia Compliance Program at Georgia Highlands College and the next steps for the Compliance Program. President J. Randolph Pierce and Vice President for Finance Robert Whitaker of Georgia Highlands College spoke on lessons learned during this Compliance pilot program.

The committee meeting was adjourned at approximately 3:35 p.m.

COMMITTEE ON MEDICAL EDUCATION EXPANSION

The Committee on Medical Education Expansion met on Wednesday, August 12, 2009 at approximately 12:00 p.m. in Room 5158. Committee members in attendance were Chair James A. Bishop, and Regents Felton Jenkins, W. Mansfield Jennings, Jr., Donald M. Leebern, Jr., and Kessel D. Stelling, Jr. The Chair of the Board, Robert F. Hatcher, Regent Richard L. Tucker,

Chancellor Erroll B. Davis, Jr. and Dr. Daniel W. Rahn, President of Medical College of Georgia, also attended. The Committee reviewed three items, none of which required Board action.

1. Information Item: Update on Developments with Medical Education Programs at Partnership Campus

Dr. Barbara Schuster, Dean of the MCG/UGA Medical Partnership Campus in Athens provided the committee with an update on developments to begin medical education operations in the Partnership campus in Athens. Information provided to the committee covered ongoing progress with recruitment of faculty, staff and students, and ongoing development with facilities.

2. Information Item: Planning for GME Expansion

Dr. Douglas Miller, Dean of the School of Medicine at the Medical College of Georgia, and Dr. Barbara Schuster, Dean of the MCG/UGA Medical Partnership Campus in Athens, described ongoing efforts to develop the expansion plan for GME.

3. Information Item: Budget Update

Dr. Daniel W. Rahn, President of the Medical College of Georgia, described the specific actions that will begin this fiscal year that are enabled with existing funding for expansion as well as informed the committee of anticipated requests for new funding to support other critical elements of USG medical education expansion.

The committee meeting was adjourned at approximately 12:43 p.m.

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

The Committee on Finance and Business Operations met on Tuesday, August 11, 2009, at approximately 2:43 p.m. in the Boardroom. Committee members in attendance were Chair Felton Jenkins, Vice Chair Kessel D. Stelling, Jr., and Regents James A. Bishop, Frederick E. Cooper, W. Mansfield Jennings, Jr., James R. Jolly, Donald M. Leebern, Jr., and Allan Vigil. The Chair of the Board, Robert F. Hatcher, also was in attendance. Chair Jenkins reported to the Board that the Committee reviewed five items, four of which required action. One item was a walk-on item. With motion properly made, seconded, and unanimously adopted, the Board accepted the Committee's report of the following:

1. Revision to Policy Manual 704.011A: Definitions

The Board approved revisions to Section 704.011A, Definitions, of *The Policy Manual* related to tuition and fees to allow high school students who are jointly enrolled at the Georgia Institute of Technology and the University of Georgia to take fewer than 15 hours per semester and to charge these jointly enrolled students on a per credit hour basis.

Below is the revised policy. The bold, highlighted text represents additions.

704.011A DEFINITIONS

Further, a “finish-in-four” tuition model, which provides for a flat tuition based on 15 hours per semester, will be charged at the University of Georgia and Georgia Institute of Technology, for all students taking in excess of six hours, to encourage students to graduate in four years. Students taking six hour or fewer will pay a flat rate that will be lower than the 15-hour rate. The “finish-in-four” model is effective July 1, 2009. **Students jointly enrolled in high school and at either the University of Georgia or Georgia Institute of Technology under the Accel program will continue to be charged tuition on a per-credit-hour basis.**

2. Approval of Professional Program In-State Tuition for Master of Business Administration, Georgia Institute of Technology

The Board approved the request from the Georgia Institute of Technology for a professional program tuition rate for new in-state students of \$11,000 per semester (\$22,000 per year) for the Master of Business Administration degree, effective Fall Semester 2010.

3. Revision of Professional Program Tuition for Master of Science in Industrial Engineering (Shanghai, China), Georgia Institute of Technology

The Board approved the request from the Georgia Institute of Technology revising the professional program tuition to \$400 per-credit-hour for the Master of Science in Industrial Engineering degree program located in Shanghai, China, effective Fall Semester 2010.

4. Information Item: Veterans Educational Assistance Act of 2008

Vice Chancellor for Fiscal Affairs, Usha Ramachandran, provided a brief overview of the Post 911 GI Bill and Yellow Ribbon Program.

5. Approval of Resolution to the Optional Retirement Plan Employer Contributions for Furloughs

The Board approved a resolution to allow the University System of Georgia to continue to make employer contributions for the 2009 and 2010 Plan Years to the Optional Retirement Plan (“ORP”) to keep the ORP participants “whole” and not reduce employer contributions for furlough days taken by participants. A copy of this resolution is attached as Appendix VIII.

Walk-on: This item was added by unanimous consent as a walk-on item to the Committee’s agenda.

The committee meeting adjourned at approximately 3:04 p.m.

COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law met on Tuesday, August 11, 2009, at approximately 3:25 p.m. in Room 5158. Committee members in attendance were Chair Kenneth R. Bernard, Jr., Vice Chair Doreen Stiles Poitevint, and Regents William H. NeSmith, Jr., Wanda Yancey Rodwell, Richard Tucker, and Larry Walker. Chair Bernard reported to the Board that the Committee reviewed 10 applications for review, which required action. The Committee also heard one information item that did not require action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Applications for Review

At approximately 3:25 p.m. on Tuesday, August 11, 2009, Chair Kenneth R. Bernard, Jr. called for an executive session for the purpose of discussing personnel matters and the academic records of students. With motion properly made and seconded, the Committee members who were present voted unanimously to go into executive session. Those Regents were Doreen Stiles Poitevint, and Regents William H. NeSmith, Jr., Wanda Yancey Rodwell, Richard L. Tucker, and Larry Walker.

Chair Bernard reconvened the Committee meeting in its regular session at approximately 4:13 p.m. and announced that the Committee, while in executive session determined the following:

- a. In the matter of file no. 2041, at Macon State College, concerning the expulsion of a student, the application for review was denied.
- b. In the matter of Mr. Charles Kendrick, at Fort Valley State University, concerning his termination, the application for review was denied.
- c. In the matter of file no. 2043, at Macon State College (MSC), concerning a student's violation of MSC's Student Code of Conduct, the application for review was denied.
- d. In the matter of Dr. William A. Amponsah, at Georgia Southern University, concerning his reduction in salary and demotion, the application for review was denied.
- e. In the matter of Mr. Michael Evans, at Fort Valley State University, concerning his termination, the application for review was denied.
- f. In the matter of Mr. Jeffrey Massey, at the University of Georgia (UGA), concerning his violation of UGA's Non-Discrimination & Anti-Harassment Policy, the application for review was denied.

- g. In the matter of file no. 2047, at Albany State University, concerning the decision of the University not to award a student a Bachelor of Science Degree in Social Work, the application for review was denied. Regent Richard voted in the negative as to this application.
- h. In the matter of file no. 2048, at North Georgia College & State University, concerning a student's suspension, the application for review was denied.
- i. In the matter of Ms. LaTonya Mingo, at Albany State University, concerning her termination, the application for review was denied.
- j. In the matter of Ms. Michelle Bernard, at the Georgia Institute of Technology, concerning her termination, the application was continued for further review.

2. Appeals Process

Chair Bernard and committee staff led a discussion on plans to revise the Board's appeal process.

The committee meeting adjourned at approximately 4:15 p.m.

COMMITTEE ON REAL ESTATE AND FACILITIES

The Committee on Real Estate and Facilities met on Tuesday, August 11, 2009, at approximately 3:38 p.m. in the Boardroom. Committee members in attendance were Chair James A. Jolly, Vice Chair James A. Bishop, and Regents Frederick E. Cooper, Felton Jenkins, W. Mansfield Jennings, Jr., Donald M. Leebern, Jr., Kessel D. Stelling, and Allan Vigil. The Chair of the Board, Robert F. Hatcher, and Vice Chair, Willis J. Potts, Jr., the Vice Chancellor for Facilities, Linda M. Daniels, and representatives from System institutions were also in attendance. Chair Jolly reported to the Board that the Committee reviewed 19 items, 18 of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Authorization of Project and Appointment of Architectural Firm, Project No. BR-30-0904, Renovation of Fitten, Freeman, and Montag Residence Halls, Georgia Institute of Technology

The Board authorized Project No. BR-30-0904, Renovation of Fitten, Freeman, and Montag Residence Halls, Georgia Institute of Technology ("GIT"), with a total project budget of \$21.4 million, to be funded from GIT Auxiliary Housing funds.

The Board also appointed the first-named architectural firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

As part of its “Student Housing Master Plan March 2009,” GIT has planned a housing renovation program that will renovate nine residence halls between Fiscal Year 2010 and Fiscal Year 2019. Under the previous “Student Housing Comprehensive Plan – 1998” seven residence halls were renovated. The renovation of Freeman, Montag, and Fitten Residence Halls, known collectively as Tech Estates, are the next planned renovation projects.

These three residence halls were constructed in 1972 and are brick veneer, cast-in-place concrete structures with aluminum windows and share the same mechanical systems. Freeman and Montag Residence Halls are each three and one-half stories, and Fitten Residence Hall is four and one-half stories. The total combined 78,394 square feet will be renovated to provide a total capacity of 350 student housing beds.

The work includes a new sprinkler system, replacement of plumbing, electrical, and mechanical systems, refurbishment of water damaged areas, reconfiguration of existing building core, roof replacement, interior finish upgrades, furniture replacement, installation of security entry system, and elevator additions. Additionally, as part of the campus housing access program approved by the Board in January 2009 a card key access system will be installed.

Renovation of Freeman Residence Hall will begin in Fiscal Year 2010, followed by Montag Residence Hall in Fiscal Year 2011, and Fitten Residence Hall in Fiscal Year 2012. The estimated construction cost is approximately \$17.5 million.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

Total Project Cost:	\$21,400,000
Construction Cost (Stated Cost Limitation):	\$17,500,000

Number of firms that applied for this commission: 30

Recommended firms in rank order:

- 1) Collins Cooper Carusi Architects, Inc., Atlanta
- 2) Surber Barber Choate & Hertlein Architects, P.C., Atlanta
- 3) Sizemore Group, LLC, Atlanta
- 4) Vincent Pope + Associates, Inc., Atlanta

2. Authorization of Project No. BR-40-0902, Renovations of Electrophysiology 2 Lab, Medical College of Georgia and MCG Health Inc.

The Board authorized Project No. BR-40-0902, Renovations of Electrophysiology 2 Lab, Medical College of Georgia (“MCG”) and MCG Health Inc. (“MCGHI”), with a total project budget of \$6,280,000, to be funded by MCGHI.

The renovation of approximately 6,950 square feet of the eighth floor of the Sydenstricker Building will facilitate the immediate and future needs of the expanding Cardiology Department by creating a secured and dedicated Electrophysiology (“E.P.”) Laboratory Suite (the “Lab”). This Lab is needed for the recruitment of a third E.P. Physician. The Lab will include an E.P. Laboratory Procedure Room, Control Room, Equipment Rooms, Prep Recovery Area and other support spaces. The estimated construction cost for this project is \$2,600,000. The project is consistent with MCG’s master plan. MCG staff and MCGHI staff will proceed with the design and construction in accordance with the Master Lease Agreement between the Board of Regents and MCGHI.

3. Authorization of Project No. BR-40-1002, Emergency Services Expansion, Medical College of Georgia and MCG Health Inc.

The Board authorized Project No. BR-40-1002, Emergency Services Expansion, Medical College of Georgia (“MCG”) and MCG Health Inc. (“MCGHI”), with a total project budget of \$5,376,000, to be funded by MCGHI.

The renovation of approximately 3,952 square feet of the MCG Health Emergency Department will accommodate increased patient volumes, and the addition of approximately 5,000 square feet will support ten new acute care patient locations and associated support. This project will allow for better patient throughput, provide needed encounter and support spaces, and meet current and near term demand for adult and pediatric patients. The estimated construction cost for this project is \$3,463,000. The project is consistent with MCG’s master plan. MCG staff and MCGHI staff will proceed with the design and construction in accordance with the Master Lease Agreement between the Board of Regents and MCGHI.

4. Authorization of Project Budget Modification, Project No. J-137, Health & Human Sciences Renovation, Georgia Southern University

The Board approved the modification of the budget of Project No. J-137 Health & Human Sciences Renovation, Georgia Southern University (“GSOU”), to increase the total project budget from \$5,600,000 to \$6,841,000.

The Health & Human Sciences Renovation project, approved by the Board in August 2007, is in construction. The project scope increased to include six bio-safety laboratories, two of which are Level-3 laboratories. The Stated Cost Limitation will increase from \$4,500,000 to \$5,561,120. Funding of this cost increase of \$1,241,000 will be from \$537,000 GSOU institutional funds, \$75,000 reallocated Fiscal Year 2009 Major Repair and Renovation (“MRR”) funds and \$629,000 Fiscal Year 2010 MRR funds.

	<u>August 2007</u>	<u>Now</u>
Total Project Cost:	\$5,600,000	\$6,841,000
Construction Cost (Stated Cost Limitation):	\$4,500,000	\$5,561,120

5. Appointment of Architectural Firm, Project No. J-155, Historic Renovations, Fort Valley State University

The Board appointed the first-named architectural firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

Project No. J-155, Historic Renovations, Fort Valley State University

Project Description: This project was authorized by the Board in August 2008. This project will renovate three key buildings that occupy a significant portion of the Fort Valley State University core campus. Huntington Hall will be rehabilitated and repurposed from residential use to office and administrative use. Miller Hall will be rehabilitated and repurposed from a science building to a general classroom building. Ongoing programming will determine the use of Ohio Hall as either residential or academic. All three buildings will undergo significant rehabilitation, replacing plumbing, electrical, mechanical, and information technology data systems. This architectural appointment is for Ohio and Miller Halls. In 2007, as part of an earlier stabilization project, the architect for Huntington Hall was appointed in accordance with Board of Regents procedures.

Building	Built	Area	Original Use	Current Use	Intended Use
Huntington Hall	1908	14,281 sf	Dormitory	Vacant	Office and Administrative
Miller Hall	1963	34,616 sf	Classroom and Laboratory	Classroom and Laboratory	Classroom
Ohio Hall	1930	20,092 sf	Dormitory	Vacant	Residential or Academic

The project design and construction will be funded from Fiscal Year 2010 General Obligation Bonds.

Total Project Cost:	\$14,900,000
Construction Cost (Stated Cost Limitation):	\$11,200,000

Number of firms that applied for this commission: 34

Recommended firms in rank order:

- 1) Surber Barber Choate & Hertlein Architects, P.C., Atlanta
- 2) J.W. Robinson & Associates, Inc., Atlanta

- 3) Dunwody/Beeland Architects, Inc., Macon

6. Appointment of Architectural Firm, Project No. J-157, Laboratory Addition – Science Building, Kennesaw State University

The Board appointed the first-named architectural firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

Project No. J-157, Laboratory Addition - Science Building, Kennesaw State University

Project Description: This project was authorized by the Board in August 2008. This 52,000-square-foot laboratory addition will include teaching wet laboratories, student project research laboratories, faculty offices and administrative support space. Connections to the existing Science Building will facilitate movement between laboratories.

The project design will be funded from Fiscal Year 2010 General Obligation Bonds.

Total Project Cost:	\$21,000,000
Construction Cost (Stated Cost Limitation):	\$15,400,000

Number of firms that applied for this commission: 36

Recommended firms in rank order:

- 1) Perkins + Will, Atlanta
- 2) Cooper Carry, Inc., Atlanta
- 3) Flad Architects, Inc. (dba Flad Architects), Atlanta

7. Appointment of Architectural Firm, Project No. J-159, Historic Renovations and Addition, North Georgia College & State University

The Board appointed the first-named architectural firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

Project No. J-159, Historic Renovations and Addition, North Georgia College & State University

Project Description: This project was authorized by the Board in August 2008. This project will renovate and expand four buildings in the North Georgia College & State University (“NGCSU”) campus core. Plumbing, electrical, and mechanical systems will be replaced in all four buildings. Young Hall will be expanded with a classroom addition.

Building	Built	Area	Original Use	Current Use	Intended Use
Barnes Hall	1935	18,648 sf	Dormitory	Office and Administration	Office and Administration
Young Hall	1938	15,670 sf	Library	Classroom and Office	Classroom and Office
Hoag Student Center	1969	50,104 sf	Student Center	Student Center	Student Center
Stewart Building	1971	33,920 sf	Library	Vacant	Student Success Center and Bookstore

The project design and construction will be funded from \$16,445,000 Fiscal Year 2010 General Obligation Bonds and \$1,455,000 NGCSU Auxiliary Service Funds.

Total Project Cost: \$17,900,000
 Construction Cost (Stated Cost Limitation): \$13,800,000

Number of firms that applied for this commission: 35

Recommended firms in rank order:

- 1) Flynn Finderup Architects, Atlanta
- 2) Lord, Aeck & Sargent, Inc., Atlanta
- 3) Surber Barber Choate & Hertlein Architects, P.C., Atlanta
- 4) The Architecture Group, Inc., Atlanta

8. Appointment of Architectural Firm, Project No. J-161, Library Addition, Armstrong Atlantic State University

The Board appointed the first-named architectural firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

Project No. J-161, Library Addition, Armstrong Atlantic State University

Project Description: This project was authorized by the Board in August 2008. This approximately 60,000-square-foot addition to the Lane Library will address a Southern Association of Colleges and Schools (“SACS”) citation of inadequate space within the library.

The project design will be funded from Fiscal Year 2010 General Obligation Bonds.

Total Project Cost:	\$17,000,000
Construction Cost (Stated Cost Limitation):	\$13,000,000

Number of firms that applied for this commission: 29

Recommended firms in rank order:

- 1) Jova/Daniels/Busby, Inc., Atlanta
- 2) Stanley Beaman & Sears, Inc., Atlanta
- 3) The Architecture Group, Inc., Atlanta
- 4) Cogdell & Mendrala Architects, P.C., Savannah

9. Appointment of Architectural Firm, Project No. J-163, Academic Building - Dunwoody, Georgia Perimeter College

The Board appointed the first-named architectural firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

Project No. J-163, Academic Building-Dunwoody, Georgia Perimeter College

Project Description: This project was authorized by the Board in August 2008. This project will provide an approximately 125,000-square-foot general academic instruction building for the Dunwoody Campus of Georgia Perimeter College on real property acquired from the DeKalb County Board of Education in April 2007.

The project design will be funded from Fiscal Year 2010 General Obligation Bonds.

Total Project Cost:	\$34,400,000
Construction Cost (Stated Cost Limitation):	\$25,807,000

Number of firms that applied for this commission: 41

Recommended firms in rank order:

- 1) Gardner Spencer Smith Tench & Jarbeau, P.C., Atlanta
- 2) Stevens & Wilkinson Stang & Newdow, Inc., Atlanta
- 3) Heery International, Inc., Atlanta
- 4) Stanley Beaman & Sears, Inc., Atlanta

10. Appointment of Architectural Firm, Project No. J-164, Biology Building, Georgia Southern University

The Board appointed the first-named architectural firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

Project No. J-164, Biology Building, Georgia Southern University

Project Description: This project was authorized by the Board in August 2008. This approximately 140,000-square-foot Biology Building will include research laboratories, student laboratories, other teaching spaces, and administrative and faculty offices.

The project design will be funded from Fiscal Year 2010 General Obligation Bonds.

Total Project Cost:	\$38,600,000
Construction Cost (Stated Cost Limitation):	\$28,971,000

Number of firms that applied for this commission: 33

Recommended firms in rank order:

- 1) The SLAM Collaborative, Atlanta
- 2) Perkins + Will, Atlanta
- 3) Cooper Carry, Inc., Atlanta
- 4) Flad Architects, Inc. (dba Flad Architects), Atlanta

11. Appointment of Architectural Firm, Project No. J-165, Nursing Building, University of West Georgia

The Board appointed the first-named architectural firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to

execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

Project No. J-165, Nursing Building, University of West Georgia

Project Description: This project was authorized by the Board in August 2008. The multi-story, approximately 61,000-square-foot Nursing Building will include general classrooms, seminar rooms, large lecture and assembly rooms, dry class laboratory, conference rooms, faculty offices, faculty and administrative offices. The building will also contain the Center for Caring, including conferencing and educational space for externally focused initiatives, a small clinic for patients, and space for hands-on observation and training.

The project design will be funded from Fiscal Year 2010 General Obligation Bonds.

Total Project Cost:	\$20,300,000
Construction Cost (Stated Cost Limitation):	\$15,350,000

Number of firms that applied for this commission: 38

Recommended firms in rank order:

- 1) Smith Dalia Architects, LLC, Atlanta
- 2) HKS, Inc., Atlanta
- 3) Vincent Pope + Associates, Inc., Atlanta

12. Appointment of Architectural Firm, Project No. J-168, Health and Human Sciences Building, Georgia Southwestern State University

The Board appointed the first-named architectural firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

Project No. J-168, Health and Human Sciences Building, Georgia Southwestern State University

Project Description: This project was authorized by the Board in August 2008. The approximately 71,000-square-foot Health and Human Sciences Building will include general classrooms, wet and dry laboratories, offices, student study space, common use

medical library, computer laboratories, student lounge, and general use space for the nursing program, the Rosalynn Carter Institute, and the Psychology and Sociology Departments.

The project design will be funded from Fiscal Year 2010 General Obligation Bonds.

Total Project Cost:	\$16,800,000
Construction Cost (Stated Cost Limitation):	\$12,950,000

Number of firms that applied for this commission: 43

Recommended firms in rank order:

- 1) Andras Allen Starr Architecture, Columbus
- 2) McCall & Associates, Inc, Valdosta
- 3) Pieper O'Brien Herr Architects, Alpharetta
- 4) Heery International, Inc., Atlanta

13. Appointment of Construction Management Firm, Project No. J-141, Renovation of Tift / Lewis / Herring Halls, Abraham Baldwin Agricultural College

The Board appointed the first-named construction management firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

Project No. J-141, Renovation of Tift / Lewis / Herring Halls, Abraham Baldwin Agricultural College

Project Description: This project was authorized and an architectural firm appointed for this project by the Board in October 2008. The three original buildings on the campus' front circle, Tift, Lewis and Herring Halls, constructed in 1906-1908, will be renovated. Tift Hall, the center building served as the main administration building until it was vacated in 2007. Lewis and Herring Halls served as dormitories until they were vacated in 1985. After renovation the buildings will house the Abraham Baldwin Agricultural College ("ABAC") welcome and information center, ABAC's senior administration staff and admissions, and key programs.

Funding for the project will be in phases from General Obligation Bonds and private sources. The project can be built in stand-alone phases. Fiscal Year 2009 Capital Project Funding of \$6.0 million for Phase I will include the Front Campus Sector Plan, and design and construction for at least one of the three historic buildings.

Total Project Cost:	\$15,500,000
Construction Cost (Stated Cost Limitation):	\$11,400,000

Number of firms that applied for this commission: 21

Recommended firms in rank order:

- 1) J.T. Turner Construction Company, Inc., Savannah
- 2) Peter R. Brown Construction Company, Inc., Warner Robins
- 3) Garbutt Christman, LLC, Dublin

14. Sub-Rental Agreement, 7220 Richardson Road, Smyrna, Georgia Institute of Technology

The Board authorized the execution of a sub-rental agreement between Georgia Tech Research Corporation (the "GTRC"), Landlord, and the Board of Regents, Tenant, for approximately 180,000 square feet of research space and 49 acres of real property located at 7220 Richardson Road, Smyrna, known as the Cobb County Research Facility, for the period July 1, 2010, through June 30, 2011, at a monthly rent not to exceed \$175,000 (\$2,100,000 per year annualized / \$11.67 per square foot per year) with options to renew on a year-to-year basis for 29 consecutive one-year periods at the same rent rate for 24 years, then \$75,833 per month (\$910,000 per year annualized / \$5.06 per square foot per year) for option period 25, and then at this same rent rate for remaining option periods for the use of the Georgia Institute of Technology ("GIT"). The terms of this sub-rental agreement are subject to review and legal approval of the Office of the Attorney General.

The Board has sub-rented this facility since 1978. The facility includes laboratory and specialty space including a wind tunnel, and outdoor antenna array and is utilized by GIT for numerous Department of Defense classified research activities. Operating expenses, including insurance, utilities, maintenance, janitorial, trash removal, pest control and security are estimated to be \$889,820 per year annualized.

15. Lease Agreement, 160 River Road, University of Georgia

The Board declared the improved real property located at 160 River Road on the campus of the University of Georgia ("UGA") to be no longer advantageously useful to UGA or other units of the University System of Georgia but only to the extent and for the purpose of allowing the Beta-Lambda House Corporation, Inc., the housing corporation for the Beta-Lambda Chapter of the Kappa Sigma Fraternity, to lease the existing facility for the purpose of the operation of fraternity housing for the benefit of students attending UGA.

The Board authorized the execution of a lease agreement with Beta-Lambda House Corporation, Inc. for the above-referenced improved real property located at 160 River Road on the campus of UGA for the purpose of the operation of fraternity housing for the benefit of students attending UGA. The terms of this lease agreement are subject to review and legal approval of the Office of the Attorney General. The lease will be an estate for years for a term of thirty years with an

option to renew for one additional thirty year period. The lease rate will be \$1.00 per year plus an annual payment of \$9,673 during the initial term for fire and life-safety upgrades and for maintenance and repair of the fire and life-safety systems. The Beta-Lambda House Corporation, Inc. will provide bed space for 27 UGA students.

16. Lease Agreement, 170 River Road, University of Georgia

The Board declared the improved real property located at 170 River Road on the campus of the University of Georgia (“UGA”) to be no longer advantageously useful to UGA or other units of the University System of Georgia but only to the extent and for the purpose of allowing the OmChap Company, the housing corporation for the Omicron Chapter of the Alpha Epsilon Pi Fraternity, to lease the existing facility for the purpose of the operation of fraternity housing for the benefit of students attending UGA.

The Board authorized the execution of a lease agreement with OmChap Company for the above-referenced improved real property located at 170 River Road on the campus of UGA for the purpose of the operation of fraternity housing for the benefit of students attending UGA. The terms of this lease agreement are subject to review and legal approval of the Office of the Attorney General. The lease will be an estate for years for a term of thirty years with an option to renew for one additional thirty year period. The lease rate will be \$1.00 per year plus an annual payment of \$9,306 during the initial term for fire and life-safety upgrades and for maintenance and repair of the fire and life-safety systems. The OmChap Company will provide bed space for 17 UGA students.

17. Demolition of Buildings, 150 Baxter Street, 690 South Lumpkin Street, 360 South Lumpkin Street, University of Georgia

The Board declared buildings at 150 Baxter Street (Tau Epsilon Phi), 690 South Lumpkin Street (Phi Delta Theta), and 360 South Lumpkin Street (Pi Kappa Alpha) on the campus of the University of Georgia (“UGA”), Athens, Georgia, to be no longer advantageously useful to UGA or other units of the University System of Georgia and authorize demolition and removal of these buildings. The Board authorized a request from the Governor to issue an Executive Order authorizing the demolition and removal of these buildings from the campus of UGA.

The 11,000-square-foot (“sf”) Tau Epsilon Phi fraternity house, constructed in 1956, is a two-story, concrete-block structure with brick siding on a concrete slab. The 12,500 sf Phi Delta Theta fraternity house, constructed in 1954, is a three-story brick structure on a concrete slab. The 15,000 sf Pi Kappa Alpha fraternity house, built in 1965, is a three-story brick structure on a concrete slab. All three buildings are in poor condition, have no adaptive reuse value, and have been identified for demolition in the UGA master plan. The UGA strategic plan and master plan has identified the property on which these buildings are located as necessary for academic use.

UGA is adhering to the requirements of the Georgia Environmental Policy Act (“GEPA”) and the appropriate State Stewardship review to appropriately mitigate any adverse impact of demolition.

A hazardous materials survey and assessment has been conducted and has identified recommendations for the proper management and disposal of asbestos-containing materials, lead based paint, and other hazardous materials during demolition to ensure compliance with environmental regulations.

18. Authorization of Projects Funded by American Recovery and Reinvestment Act

The Board authorized system-wide energy efficiency projects to be funded by the American Recovery and Reinvestment Act (the “ARRA”). Thirty institutions submitted a total of seventy-one energy efficiency projects as potential candidates for ARRA funding to be received by the Georgia Environmental Facilities Authority (“GEFA”) from the United States Department of energy in support of the State Energy Program (“SEP”). Of \$65,000,000 in ARRA/SEP funds to be received over two years by GEFA, it is anticipated that approximately \$22,000,000 will be directed towards energy efficiency projects within the University System of Georgia. The submitted projects encompass 121 energy conservation measures with a collective investment cost of \$71,116,357 and estimated annual utility savings of \$8,455,888.

The Board authorized University System Office staff to continue to work with GEFA and institution staff to select and recommend projects for this funding. If funding is received, the University System Office staff and institutions will proceed with design and construction of these projects in accordance with Board procedures. Should ARRA funding not be available, these projects will not proceed. These projects are not included in the respective campus’ Capital Implementation Plan.

19. Executive Session

At approximately 3:50 p.m. on Tuesday, August 11, 2009, Chair James R. Jolly, called for an executive session for the purpose of discussing potential property acquisition. With motion properly made and variously seconded, the Committee members who were presented voted unanimously to go into executive session. Those Regents were James A. Bishop, Fred E. Cooper, Felton Jenkins, W. Mansfield Jennings, Jr., Donald M. Leebern, Jr., Kessel D. Stelling, and Allan Vigil. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50-14-4), an affidavit regarding this executive session is on file with the Office of the Secretary of the Board. Also in attendance was the Chair of Board, Robert F. Hatcher, the Vice Chancellor for Facilities, Linda M. Daniels, members of the Vice Chancellor’s staff, members of the Chancellor’s staff, and various institutional representatives.

At approximately 4:45 p.m. the Committee members voted unanimously to adjourn the executive session and returned to open session. Chair Jolly reported that the Committee approved the acquisition of real property during the executive session.

The committee meeting was adjourned at approximately 4:46 p.m.

UNFINISHED BUSINESS

There was none.

NEW BUSINESS

The Board approved President Timothy Mescon's request that Columbus State University be authorized to award an honorary degree to Mr. George Woodruff, Jr.

The Board authorized Chancellor Erroll B. Davis, Jr. to take any actions necessary to protect the interest of the Board between the August meeting and the scheduled October meeting of the Board, with such actions being ratified by the Board in October.

Chief Operating Officer Robert E. Watts presented a resolution expressing the support of the Board for the creation and implementation of comprehensive, System-wide articulation agreements with the Technical College System of Georgia to encourage and increase the transfer of students from institutions within the Technical College System of Georgia to University System of Georgia institutions. Regent Felton Jenkins and Regent Kenneth R. Bernard offered amendments to the proposed resolution. Upon motion properly made and variously seconded, the Regents adopted the resolution attached as Appendix VIII.

PETITIONS AND COMMUNICATIONS

The Secretary to the Board reminded the Regents of the upcoming inaugurations of President Timothy S. Mescon at Columbus State University on August 16, 2009; President G.P. Peterson at Georgia Institute of Technology on September 3, 2009; and President Mark P. Becker at Georgia State University on September 19, 2009.

EXECUTIVE SESSION

At approximately 11:26 a.m. on Wednesday, August 12, 2009, Chair Robert F. Hatcher called for an executive session for the purpose of discussing personnel matters. With motion properly made and variously seconded, the Regents who were present voted unanimously to go into executive session. Those Regents are listed above. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50-14-4) an affidavit regarding this executive session is on file with the Office of the Secretary of the Board.

At approximately 12:00 p.m., Chair Hatcher reconvened the Board meeting in its regular session and announced that no actions were taken during the executive session.

ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at approximately 12:00 p.m. on Wednesday, August 12, 2009.

J. Burns Newsome
Secretary to the Board

Robert F. Hatcher
Chair, Board of Regents
University System of Georgia

APPENDIX VIII

A RESOLUTION OF THE

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA

WHEREAS, effective as of September 1, 1990, the Board of Regents of the University System of Georgia (the "Board") adopted the Optional Retirement Plan of the University System of Georgia (the "Plan"), pursuant to the authority granted to the Board under O.C.G.A. §47-21-1, et seq.,

WHEREAS, effective January 1, 2009, the Board amended the Plan to provide that Institution Contributions to the Plan would be determined each year by the Board after consultation with the State Auditor, the Director the Office of Planning and Budget and the State Accounting Officer,

WHEREAS, Institution Contributions are generally made on the basis of a percentage of compensation of the Participant; and

WHEREAS, the Board desires to ensure Participants receive Institution Contributions to the Plan in 2009 and 2010 for anticipated furlough days.

NOW THEREFORE, THE BOARD HEREBY RESOLVES AS FOLLOWS:

RESOLVED, that the Board, after consultation with the State Auditor, the Director the Office of Planning and Budget, and the State Accounting Officer, hereby approves that Institution Contributions to the Plan for the 2009 and 2010 Plan Years shall be made on the basis of all Compensation (as defined in the Plan) earned by the Participant plus the Compensation the Participant would have earned if the Participant had been paid the for his or her furloughed days.

SO RESOLVED this 12th day of August, 2009 in Atlanta, Georgia.

Chair, Board of Regents of the University System of Georgia