

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Held at
Atlanta, Georgia
March 9-10, 2010**

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Tuesday, March 9, 2010, and on Wednesday, March 10, 2010, in the Board Room, 270 Washington St., S.W., Atlanta, Georgia. The Chair of the Board, Regent Robert F. Hatcher, called the meeting to order at approximately 1:05 p.m. on Tuesday, March 9, 2010. Present on Tuesday and Wednesday, in addition to Chair Hatcher, were Vice Chair Willis J. Potts, Jr. and Regents Kenneth R. Bernard, Jr., James A. Bishop, Frederick E. Cooper, Larry R. Ellis, Felton Jenkins, W. Mansfield Jennings, Jr., James R. Jolly, Donald M. Leebern, Jr., William H. NeSmith, Jr., Doreen Stiles Poitevint, Wanda Yancey Rodwell, Richard L. Tucker, Allan Vigil, and Larry Walker. Regent Kessel D. Stelling, Jr. was excused on Tuesday and present on Wednesday. Regent Benjamin J. Tarbutton, III, was excused both days.

INVOCATION

The invocation was given on each day by Regent James A. Bishop.

SAFETY BRIEFING

The safety briefing was given on each day by Chief Bruce Holmes.

ATTENDANCE REPORT

The attendance report was given on each day by Secretary to the Board Burns Newsome.

APPROVAL OF MINUTES

The minutes of the Board of Regents meetings held on February 9, 2010 and March 2, 2010, were unanimously approved.

RECOGNITION OF GUESTS

On Tuesday, March 9, 2010, Chancellor Erroll B. Davis, Jr. recognized four University System Student Advisory Council Representatives: Zach Mullins, a Management major and Student Government Association president at Georgia College & State University; Jonelle Faal, a Business Administration/Finance major at Georgia Gwinnett College; Maritess Banez, a Nursing

major at Augusta State University; and Aaron Paul, a Microbiology/Pre-Dentistry major at Gainesville State College's Oconee Campus.

In addition to the students, Chancellor Davis recognized the legislators who attended the meeting in support of the newly appointed presidents at Clayton State University and the Medical College of Georgia. Senator Valencia Seay of Senate District 34 and Representatives Mike Glanton of House District 76 and Coach Williams of House District 89 attended in support of Dr. Thomas J. "Tim" Hynes as Clayton State University's newly appointed president. Representatives Gloria Frazier of House District 123, Wayne Howard of House District 121, Quincy Murphy of House District 120, and Ernie Smith of House District 122 came in support of Dr. Ricardo Azziz as the Medical College of Georgia's new president. Chancellor Davis also acknowledged the Presidential Search Committee, chaired by Regent James A. Bishop, which recommended Dr. Azziz for the appointment.

INTRODUCTION OF NEW PRESIDENTS: CLAYTON STATE UNIVERSITY AND THE MEDICAL COLLEGE OF GEORGIA

Chancellor Erroll B. Davis, Jr. introduced Dr. Thomas J. "Tim" Hynes as the fourth president of Clayton State University ("CLSU") Dr. Hynes has served the University System for many years. He has served as provost and vice president for academic affairs at the University of West Georgia since 1996 and served as acting president of UWG on two separate occasions. Most recently he served as interim president at CLSU. Chancellor Davis stated that Dr. Hynes' appointment is yet another example of developing the System's leaders from within to increase the bench strength from which the Board of Regents can draw when seeking individuals to lead its institutions. Dr. Hynes thanked Chancellor Davis, Dr. Susan Herbst and the Board for their confidence in him and their continued support of Clayton State University. He cited the collegial attitude at CLSU and support of the surrounding community, including its elected officials, as essential to the future success of the University.

Chancellor Davis also introduced Dr. Ricardo Azziz as the eighth president of the Medical College of Georgia ("MCG"), Georgia's health sciences university. Dr. Azziz comes to the University System from Los Angeles, where he has held leadership roles since 2002 at both Cedars-Sinai Medical Center and UCLA where he holds an endowed professorship and is chair of the Department of Obstetrics and Gynecology. Among his many accomplishments, Dr. Azziz' scientific research has been continuously funded by the National Institutes of Health for the past 20 years. He is also an internationally renowned expert in women's health. Dr. Azziz thanked the Chancellor and the Board for the opportunity to serve as MCG's eighth president at such an exciting time of growth, nationally as well as throughout the state.

PRESENTATION: FORT MCPHERSON UPDATE

Mr. Jack Sprott, Executive Director of the McPherson Planning Local Redevelopment Authority ("MPLRA"), and Mr. C. Michael Cassidy, the President and Chief Executive Officer of the Georgia Research Alliance ("GRA") presented an update on the progress of redevelopment

planning at Fort McPherson. Mr. Sprott gave the Board a brief outline of the Fort McPherson Research Park Campus Master Plan and the Conceptual Master Plan for Development districts, while Mr. Cassidy provided an overview of the proposed Crossroads Institute for Global Health. The plan includes the redevelopment of 488 acres of the property and would include a high density mixed use district, a bioscience research park, an historic district, the Campbellton Neighborhood, green space, and the Veteran's Administration Clinic. The collaborative research park facility will anchor the entire development, serving as neutral ground for universities such as the Medical College of Georgia, Georgia State University, the Georgia Institute of Technology, the University of Georgia, Emory University, Morehouse School of Medicine, and Clark Atlanta University to collaborate with one another and agencies such as the Centers for Disease Control. The base is scheduled to close in September, 2011.

CHANCELLOR'S REPORT

Chancellor Erroll B. Davis, Jr. stated that the month since the Board's last meeting had been filled with both challenges and achievements, specifically noting the continued work of the System Office staff to address all legislative requests and answer questions regarding the Fiscal Year 2011 budget. Chancellor Davis, however, centered his remarks on the System's students and its mission of serving them. He spoke briefly on the U.S. Census, acknowledging the work of Dr. Felita Williams, Assistant Vice Chancellor for Academic Affairs as the Board of Regents' representative on the Governor's Complete Count Committee. He also introduced Mr. Robert E. Cernock as the System's new Associate Vice Chancellor for Data Administration/Chief Data Officer.

The crux of Chancellor Davis's report focused on the mission of the University System and its 35 institutions, to "create a more educated Georgia" by serving our students. He highlighted the System's efforts to help more students succeed, even in these challenging times including actively seeking ways to decrease the number of students who enter college academically unprepared, strengthening the core curriculum, and strengthening system-wide research efforts. He also acknowledged the hard work of Dr. Lynne Weisenbach, Vice Chancellor for Educator Preparation, Innovation & Research, Dr. Patricia O. Paterson, Executive Director of the Office of Educator Preparation, Innovation & Research, and Dr. Melinda Spencer, Chief of Staff for Academic Affairs, on the "Race to the Top" application effort, noting that Georgia was among 15 states along with the District of Columbia selected as finalists for this federal funding initiative. Chancellor Davis closed with words of Reverend Andy Stanley "If you have clarity of purpose, the details will fall in line." The clarity of purpose for the University System is to educate more Georgians to higher levels than in the past. Chancellor Davis stated that this purpose will drive the state's economic recovery and drive the long-term stability of Georgia's communities. With this clarity of purpose, mission and aim to serve students with academic and educational excellence, this great University System will continue to grow and to succeed.

COMMITTEE REPORTS

EXECUTIVE AND COMPENSATION COMMITTEE

The Executive and Compensation Committee met on Tuesday, March 9, 2010, at approximately 11:00 a.m. in Room 7019. Committee members in attendance were Chair Robert F. Hatcher, Vice Chair Willis J. Potts, Jr., Regents Felton Jenkins, W. Mansfield Jennings, Jr., and James R. Jolly, as well as ex-officio members Regents Donald M. Leebern, Jr., Richard L. Tucker, and Allan Vigil. Chancellor Erroll B. Davis, Jr. and members of his senior staff were also present. Chair Hatcher reported to the Board that the Committee reviewed two items, which required no action. Upon motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Future Issues/Updates

Senior Staff provided the Committee with updates on legislative matters and presidential searches.

2. Executive Session: Personnel Matters

At approximately 11:20 a.m., Chair Robert F. Hatcher called for an executive session for the purpose of discussing personnel and litigation matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. Those Regents are listed above. The Chancellor and members of his senior staff also were present. In accordance with H.B. 278, Section 3 (amending O.C.G.A. 50-14-4), an affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Chair Hatcher reconvened the Committee in its regular session at approximately 12:40 p.m. and announced that no actions were taken during the executive session.

The committee meeting was adjourned at approximately 12:40 p.m.

COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs met on Tuesday, March 9, 2010, at approximately 2:05 p.m. in Room 5158. Committee members in attendance were Vice Chair Wanda Yancey Rodwell, and Regents Kenneth R. Bernard, Jr., Larry R. Ellis, William H. NeSmith, Jr., Doreen Stiles Poitevint, Richard L. Tucker, and Larry Walker. The Vice Chair of the Board, Willis J. Potts, Jr., Chief Academic Officer and Executive Vice Chancellor, Susan Herbst, Assistant Vice Chancellor Linda Noble, and institutional representatives also were in attendance. Vice Chair Rodwell reported to the Board that the Committee reviewed 9 items, 8 of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Revision to Policy 8.3.8.3, Academic Professionals

The Board approved the revision of Policy 8.3.8.3, Academic Professionals, effective, March 10, 2010. The policy change removes a paragraph regarding notice of renewal and nonrenewal of a type of non-tenure track personnel called academic professionals. The deleted paragraph contradicted the broader policy which indicates that notice of nonrenewal of a contract goes only to non-tenure track personnel with faculty rank, which does not include academic professionals. The policy revision is also reflects previous Board approval to allow institutions not to provide annual notice of renewal of contract.

REVISED POLICY:

8.3.8.3 Academic Professionals

Institutions are authorized to establish non-tenure track professional positions, with the approval of the Chancellor, with Academic Professional titles assigned to such appropriate positions as defined below. The title Academic Professional would be similar to those currently in use (BoR Minutes, February, 2007).

Persons in such positions may be involved in duties of a managerial, research, technical, special, career, public service, or instructional support nature. Examples of such positions currently existing are public service professional, research scientist, research associate, research engineer, and research technologist.

The following stipulations apply to all Academic Professional positions:

1. The position requires an appropriate terminal degree, or in rare and extraordinary circumstances, qualification on the basis of demonstrably successful related experience, which exception is expressly approved by the institution president (BoR Minutes, February 2007).
2. The Academic Professional designation may not be assigned to a position where the teaching and research responsibilities total 50% or more of the total assignment.
3. The position is not a tenure-track position, and the holder of the position is not eligible for consideration for the award of tenure, or for probationary credit toward tenure.

The designation Academic Professional would apply to a variety of academic assignments that call for academic background similar to that of a faculty member with professorial rank, but which are distinctly different from professorial positions. Examples include:

1. Managing instructional laboratories;

2. Assuming academic program management roles not suited for expectations applied to tenure-track faculty members, operating instructional technology support programs;
3. Being responsible for general academic advising;
4. Assuming professional student counseling center responsibilities, providing specialized skill acquisition training as support for academic programs; and,
5. Working with tenure-track faculty members in course and curriculum development and in the laboratory. (BoR Minutes, October 2008)

General categories for Academic Professionals would include:

1. *Training and Instructional Support.* This includes educational needs assessment, program development and coordination, instructional materials and technology development, delivery of specialized or skill acquisition instruction, and program evaluation. In light of the restriction above, Academic Professionals must be persons whose instructional duties account for less than half of their total time.
2. *Technical Assistance.* An advisory or operating role which provides specialized knowledge appropriate for program support and development. The activities range from a significant or advisory or operating role to managing a technical support unit to development of organizational structures and function.
3. *Specialized Management.* This includes supervision of clinical practice or field experience, or providing services or out-of-class educational opportunities for students.

Career ladders may be established for Academic Professionals, using the following titles: Academic Professional Associate, Academic Professional, and Senior Academic Professional (BoR Minutes, February 2007).

~~Reappointment of Academic Professionals is made annually. Notice of reappointment and non-reappointment must be made in a timely manner consistent with Board of Regents policy, using the three-month, six-month, and nine-month notification schedule depending upon length of service in the position (BoR Minutes, October 2008).~~

All provisions of Section 8.3.8 of the Board of Regents' Policy Manual will apply to the employment of Academic Professionals.

2. **Establishment of an Associate of Fine Arts in Music, Abraham Baldwin Agricultural College**

The Board approved the request of President David C. Bridges that Abraham Baldwin Agricultural College (“ABAC”) be authorized to establish an Associate of Fine Arts in Music, effective March 10, 2010. The proposed degree would enable students to transfer and complete two years of study instead of the current three years when students complete an Associate of Arts degree.

3. **Establishment of a Master of Science with a major in Psychology, Clayton State University**

The Board approved the request of President Thomas J. Hynes that Clayton State University (“CLSU”) be authorized to establish a Master of Science with a major in Psychology, effective March 10, 2010. The proposed program will offer two areas of concentration, applied developmental psychology and clinical psychology.

4. **Establishment of a Bachelor of Science with a major in Psychology, Macon State College**

The Board approved the request of President David A. Bell that Macon State College (“MSC”) be authorized to establish a Bachelor of Science with a major in Psychology, effective March 10, 2010. The degree was developed for students who seek broad-based knowledge in the field of psychology, expertise in psychological processes and research methodology, and knowledge of psychological principles and their application to human behavior.

5. **Establishment of a Doctor of Philosophy with a major in City and Regional Planning, Georgia Institute of Technology**

The Board approved the request of President G. P. Peterson that Georgia Institute of Technology (“GIT”) be authorized to establish a Doctor of Philosophy with a major in City and Regional Planning, effective March 10, 2010. Students currently graduate with a major in Architecture under the Doctor of Philosophy degree. The institution also offers a Master of City and Regional Planning. Doctoral studies in City and Regional Planning have reached a point of maturity and scale to warrant designation as a major at the Doctor of Philosophy level.

6. **Establishment of a Doctor of Philosophy with a major in International Conflict Management, Kennesaw State University**

The Board approved the request of President Daniel S. Papp that Kennesaw State University (“KSU”) be authorized to establish a Doctor of Philosophy with a major in International Conflict Management, effective March 10, 2010. The core of the proposed program will prepare students in key global competencies including (1) ethical foundations of global conflict, (2) cross-cultural analysis, (3) international relations, and (4) international negotiations.

7. **Termination of the Bachelor of Science in Education with a major in Technology Education, Georgia Southern University**

The Board approved the request of President Brooks A. Keel that Georgia Southern University (“GSOU”) be authorized to terminate the Bachelor of Science in Education with a major in Technology Education, effective March 10, 2010. The program has been deactivated since 2007 and has had historically low enrollments. Termination of the program will not have any adverse impact on faculty or students.

8. **Named Faculty Positions**

The administrative and academic appointments were reviewed by the Chair of the Committee on Academic Affairs. A list of these appointments is on file for inspection in the Board’s Office of Academic Affairs.

9. **Information Item: USG Cross-University Research and Equipment Sharing: Neuroscience**

Dr. Chris Rorden, Director of the Center for Advanced Brain Imaging at the Georgia Institute of Technology, provided a presentation on research in neuroscience and related areas. Dr. Robin Morris, Vice President for Research at Georgia State University, was on hand for the question and answer session portion of the presentation.

The committee meeting was adjourned at approximately 2:55 p.m.

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

The Committee on Finance and Business Operations met on Tuesday, March 9, 2010, at approximately 2:05 p.m. in the Boardroom. Committee members in attendance were Chair Felton Jenkins and Regents James A. Bishop, Frederick E. Cooper, W. Mansfield Jennings, Jr., James R. Jolly, Donald M. Leebern, Jr., and Allan Vigil. The Chair of the Board, Robert F. Hatcher, Chancellor Erroll B. Davis, Jr., also were in attendance. Chair Jenkins reported to the Board that the Committee reviewed two items, one of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. **Approval of Professional Program Tuition for Doctor of Physical Therapy, Armstrong Atlantic State University and North Georgia College & State University**

The Board approved the requests of Armstrong Atlantic State University (“AASU”) and North Georgia College & State University (“NGCSU”) for a professional program, in-state student tuition rate of \$277 per credit hour and a professional program, out-of-state student tuition rate of \$841 per credit hour for the Doctor of Physical Therapy degree program, effective Summer Semester 2010.

2. **Information Item: Presentation of the 2009 Audited Financial Statements for the University System of Georgia**

Vice Chancellor for Fiscal Affairs Ms. Usha Ramachandran presented information on the Fiscal Year 2009 annual financial statements for the University System of Georgia. Chief Audit Officer and Associate Vice Chancellor Mr. John Fuchko, III was also on hand to answer questions.

The committee meeting adjourned at approximately 2:33 p.m.

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

The Committee on Internal Audit met on Tuesday, March 9, 2010, at approximately 2:33 p.m. in the Boardroom. Committee members in attendance were Vice Chair W. Mansfield Jennings, Jr., and Regents James A. Bishop, Frederick E. Cooper, Felton Jenkins, James R. Jolly, Donald M. Leebern, Jr., and Allan Vigil. On Wednesday, Chair Kessel D. Stelling, Jr. reported to the Board that the Committee reviewed two items, which required no Board action. The Committee reviewed the following:

1. **Information Item: Audit Results – Information Technology**

Chief Audit Officer and Associate Vice Chancellor Mr. John Fuchko, III, Chief Information Security Officer Mr. Stan Gatewood and interim Director of Information Technology (“IT”) Audit Mr. Erwin Carrow briefly summarized the IT audit results over the past 12 months and discussed IT audit and IT security capabilities within the University System.

2. **Information Item: Health Insurance Dependent Verification Audit – Status Update**

Associate Vice Chancellor for Life and Health Benefits Mr. Tom Scheer and Chief Audit Officer and Associate Vice Chancellor Mr. John Fuchko, III briefly discussed and answered questions the progress of the Health Insurance Dependent Verification Audit. A white paper detailing the progress of the audit was distributed in advance of the meeting.

The committee meeting was adjourned at approximately 3:06 p.m.

COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law met on Tuesday, March 9, 2010, at approximately 3:02 p.m. in Room 5158. Committee members in attendance were Chair Kenneth R. Bernard, Jr., Vice Chair Doreen Stiles Poitevint, and Regents Larry R. Ellis, William H. NeSmith, Jr., Wanda Yancey Rodwell, Richard L. Tucker, and Larry Walker. Chair Bernard reported to the Board that the Committee continued the three items listed below and had a valuable and robust discussion about the role of the Committee on Organization and Law as a standing committee of the Board of Regents. The discussion covered some structural and organizational changes as well

as the types of matters appropriate for the Committee's consideration going forward. The Committee continued the following items:

1. Applications for Review

The Committee continued the Applications for Review until the Board of Regents' April, 2010 meeting.

2. Policy Manual Revision: Appeals

The Committee continued the approval of revisions to Policy 4.7 until the Board of Regents' April 2010 meeting. Policy 4.7 ("Appeals") covers the types of student disputes which the Board leaves to the discretion of the presidents.

3. Policy Manual Revisions: Employment Appeals

The Committee continued the approval of additions to Policy 8.2.21 ("Appeals") until the Board of Regents' April 2010 meeting.

The committee meeting adjourned at approximately 3:59 p.m.

COMMITTEE ON PERSONNEL AND BENEFITS

The Committee on Personnel and Benefits met on Wednesday, March 10, 2010, at approximately 10:00 a.m. in Room 5158. Committee members in attendance were Chair Wanda Yancey Rodwell, Board Chair Robert F. Hatcher, Board Vice Chair Willis J. Potts, Jr. and Regents Frederick Cooper, Larry R. Ellis, Felton Jenkins, and James R. Jolly. Chair Rodwell reported to the Board that the Committee reviewed one item which did not require action. The following information item was reviewed by the Committee:

1. Presentation regarding Results of the 2010 Open Enrollment and Strategic Alternatives for the Health and Welfare Plans for Plan Year 2011

Mr. Tom Scheer, Associate Vice Chancellor for Life and Health Benefits, presented information regarding the results of the 2010 Open Enrollment.

Mr. Scheer also provided strategic alternatives for the health and welfare plans for Plan Year 2011.

The committee meeting adjourned at approximately 10:55 a.m.

COMMITTEE ON REAL ESTATE AND FACILITIES

The Committee on Real Estate and Facilities met on Tuesday, March 9, 2010, at approximately 3:06 p.m. in the Boardroom. Committee members in attendance were Chair James A. Jolly, Vice Chair James A. Bishop, and Regents Frederick E. Cooper, Felton Jenkins, W. Mansfield Jennings, Jr., Donald M. Leebern, Jr., and Allan Vigil. The Chair of the Board, Robert F. Hatcher, and Vice Chair, Willis J. Potts, Jr., the Vice Chancellor for Facilities, Linda M. Daniels, and representatives from System institutions were also in attendance. Chair Jolly reported to the Board that the Committee reviewed six items, four of which required action. One item was withdrawn by staff prior to the meeting. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. **Authorization of Project, Project No. BR-66-1001, Physical Plant Administration Building, Georgia Southern University**

The Board authorized Project No. BR-66-1001, Physical Plant Administration Building, Georgia Southern University (“GSOU”) with a total project budget of \$1,750,000, to be funded from GSOU institutional funds.

Understandings: This approximately 18,000-square-foot building will house the Plant Operations Director and staff, Contracts and Accounting, Human Resources, Physical Plant information technology services, the Facilities Planning Design and Construction Group.

The estimated construction cost for this project is \$1,415,000.

The project is consistent with GSOU’s master plan, by relocating functions that are currently located in an area of the campus that is designated for student life.

The University System Office staff and GSOU will proceed with design and construction of the project in accordance with Board of Regents procedures.

2. **Rental Agreement, 5091 Ivey Drive, Macon State College**

The Board authorized the execution of a rental agreement between Macon Place (DE), LLC, Landlord, and the Board of Regents, Tenant, for approximately 336 student housing beds and site amenities located at 5091 Ivey Drive, Macon, Georgia, for the period August 1, 2010, through July 31, 2011, at a monthly rent of \$30,000.00 (\$360,000.00 per year annualized) with an option to renew for one year at the same rent rate, for the use of Macon State College (“MSC”). The terms of this rental agreement are subject to review and legal approval of the Office of the Attorney General.

Understandings: This property will provide housing for MSC students and will establish a living learning community at MSC, in furtherance of the goal to improve retention, progression, and graduation rates.

Operating expenses, including utilities, taxes, insurance and repairs, are estimated to be \$860,000 per year annualized.

The Macon State College Foundation intends to purchase this property from the current owner. At that time the Board of Regents will be requested to take further action as a public private venture.

3. Ground Lease and Rental Agreement, Carbon-Neutral Energy Solutions Laboratory, Georgia Institute of Technology

The Board declared an approximately 2.62 acre tract of real property on the campus of the Georgia Institute of Technology (“GIT”) no longer advantageously useful to GIT or other units of the University System of Georgia but only to the extent and for the purpose of allowing this real property to be ground leased to Georgia Tech Facilities, Inc. (the “GTFI”) for the purpose of providing an approximately 45,000-square-foot Carbon-Neutral Energy Solutions (the “C-NES”) Laboratory and site amenities.

The Board authorized the execution of a ground lease, including necessary access, use, and construction easements and encroachments, between the Board of Regents, Lessor, and GTFI, Lessee, for above-referenced approximately 2.62 acres of real property on the campus of GIT for a period not to exceed 33 years (not to exceed 30 years from the date GTFI obtains a certificate of occupancy for the C-NES Laboratory and providing a construction period of not more than 3 years) for the purpose of providing an approximately 45,000-square-foot C-NES Laboratory and site amenities.

The Board authorized the execution of a rental agreement between GTFI, Landlord, and the Board of Regents, Tenant, for the above-referenced 2.62 acres of real property for the period commencing when Georgia Tech Facilities, Inc. obtains a certificate of occupancy for the C-NES Laboratory and ending the following June 30 at a rent not to exceed \$1,080,000 annualized with options to renew on a year-to-year basis for up to thirty consecutive one-year periods (the total not to exceed 30 years from the date GTFI obtains a certificate of occupancy for the C-NES Laboratory) at the same rent rate.

Understandings: In January 2010 the Board approved a site license to permit GTFI to access approximately 2.62 acres of real property on the GIT campus to perform necessary due diligence for the C-NES Laboratory.

The C-NES Laboratory is one of 12 projects awarded funds from the American Recovery and Reinvestment Act grants to support the construction of new scientific research facilities. Partial funding for the project will be provided through an award to the Georgia Tech Research Corporation from the National Institute of Standards and Technology.

This 45,000-square-foot facility will include laboratory space, support space, office space, and site amenities. Construction is anticipated to be completed in July, 2011 to allow occupancy for fall 2011.

The source of funds for the rental agreement will be from GIT funds, including research awards and contracts. Rent will include a capital reserve.

4. Authorization of Projects Funded by American Recovery and Reinvestment Act

This item was withdrawn by staff prior to the committee meeting.

5. Executive Session

At approximately 3:24 p.m. on Tuesday, March 9, 2010, Chair James R. Jolly, called for an executive session for the purpose of discussing potential property acquisition. With motion properly made and variously seconded, the Committee members who were presented voted unanimously to go into executive session. Those Regents were as listed above. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50-14-4), an affidavit regarding this executive session is on file with the Office of the Secretary of the Board.

Also in attendance was the Chair of Board, Robert F. Hatcher, the Vice Chancellor for Facilities, Linda M. Daniels, members of the Vice Chancellor's staff, members of the Chancellor's staff, and various institutional representatives.

At approximately 3:36 p.m. the Committee members voted unanimously to adjourn the executive session and returned to open session. Chair Jolly reported that the Committee approved the acquisition of real property during the executive session.

6. Information Item: Annual Report on Contracting

The Assistant Vice Chancellor for Facilities, Sharon Brittain, gave an annual report on facilities design and construction related contracting and qualifications-based selections.

7. Periodic Report on Real Estate Acquisitions

Real estate acquisitions approved in executive session that have closed include:

February 10, 2009 Board meeting -

The Board approved the acquisitions of the following real property on behalf of Georgia Highlands College and Kennesaw State University:

2.1 Acres, Henry Winn Building, 102-A East Memorial Drive, Dallas

0.52 Acre, George Bagby Courthouse Annex, 25 Courthouse Square, Dallas

The Board approved the acquisition of the following real property on behalf of East Georgia College:

10.008 Acres, Highway 301, Statesboro

March 17, 2009 Board meeting -

The Board approved the acquisitions of the following real property on behalf of Georgia Southern University:

2.54 Acres, 3787 Old Register Road

1.762 Acres, 3851 Old Register Road

3.22 Acres, 12572 Highway 301 South

The Board approved the acquisitions of the following real property on behalf of Valdosta State University

0.474 Acre, 901 North Patterson Street, 903 North Patterson Street, 112 East Gordon Street

1.51 Acres, 1200 North Patterson Street

1.173 Acres, 1306 North Patterson Street

4.758 Acres, 2903 North Ashley Street

190.011 Acres, Loch Laurel Road at Touchton Road

0.406 Acre, 219 West Moore Street

0.367 Acre, 223 West Moore Street

0.26 Acre, 109 West Moore Street

0.281 Acre, 102 Georgia Avenue

0.579 Acres, 1208 North Patterson Street

June 9-10, 2009 Board meeting -

The Board approved the acquisition of the following real property on behalf of Gordon College:

12.86 Acres, Collier Road

The Board approved the acquisition of the following real property on behalf of Columbus State University:

78.94 Acres, Whitesville Road

The Board approved the acquisitions of the following real property on behalf of Georgia State University:

0.306 Acre, One Park Place

0.155 Acre, 92 Piedmont Avenue

0.1033 Acre, 75 Poplar Street Southwest

0.085 Acre, 95 Fairlie Street

October 13-14, 2009 Board meeting -

The Board approved the acquisition of the following real property on behalf of Georgia Perimeter College:

0.487 Acre, 4988 Memorial Drive, Clarkston

The committee meeting was adjourned at approximately 3:37 p.m.

COMMITTEE OF THE WHOLE: STRATEGIC PLANNING

On Wednesday, March 10, 2010, at approximately 11:10 a.m., the Strategic Planning Committee convened as a committee of the whole under the leadership of Board Vice Chair Willis J. Potts, Jr. Chair Potts reported to the Board that the Committee reviewed two items, one of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Proposed “Principles to Guide Innovation”

The Board adopted the revised “Principles to Guide Innovation” as presented by the Associate Vice Chancellor for Planning and Implementation, Ms. Shelley Nickel. The revised Principles are listed below:

Preamble

The BOR assumes that any proposed innovations will be of high quality, student focused and aligned with the System’s Strategic Plan. It also assumes that institutions will fuel innovation through the capture of operating efficiencies and the vigorous pursuit of both incremental and diversified resources outside of normal state and student funding processes.

Principles

1. Give priority to innovations that enhance and hone present institutional missions rather than expanding missions.
2. Consider innovations that increase student learning, research and faculty productivity.
3. Investigate innovations that challenge existing student life, academic and academic support structures.
4. Consider innovations that reprogram existing infrastructure use.
5. Give priority within the limits of their mission to academic programs that meet demonstrated state or regional need.
6. Utilize the collective power of the University System and other educational institutions in Georgia.
7. Be prepared to take measured risks in the process of innovation.

Support

During this process the System Office will be available as a resource and will give institutional proposals for innovative practices that require policy changes an expedited review and response. The system office will also examine Board policies that inhibit collaboration.

Accountability

As for accountability, Presidents will be evaluated, in part, on their ability to be vigorous and

innovative leaders who have engaged their entire campus communities in the process of rethinking the institution's future path in an increasing complex world with scarce resources. The Board Office will also work to develop measures of success.

2. **Information Item: Goal 1: Renew Excellence in Undergraduate Education To Meet Students' 21st Century Educational Needs. Challenge: The USG Will Improve Graduation and Retention Rates by Institution and Sector**

The Graduation Rate Task Force, led by Regent Willis Potts, was created in September 2009, to emphasize the importance of raising retention and graduation rates and thus the college completion rate for Georgians. The Task Force is reviewing institutional plans to increase the rates as they relate to their comparator and aspirational peers. Thus far, the Task Force of thirteen individuals, including Regents Larry Ellis and Felton Jenkins, institutional and System Office personnel, has convened twice and heard presentations from eleven System institutions. Regent Potts summarized the work being done at the eleven institutions to improve rates. Four additional Task Force meetings are scheduled through June to hear from the remaining twenty-four institutions. Regent Potts thanked his fellow regents for their participation on the committee and gave ten points that summarized what the committee had heard thus far and what expectations for future meetings.

Top Ten Challenges to Improving Graduation and Retention Rates

1. Campuses are not always defining the problem with accuracy.
2. Campuses are not matching solutions to problems as a result.
3. Campuses focus on lists of tactics from the higher education literature about what works, with little elaboration or implementation. Solutions should be designed with care to fit specific campuses.
4. Assessment is lacking.
5. All Campuses do not yet consider retention and graduation a clear priority.
6. Institutions are not involving their faculty enough or setting incentive structures for faculty to own the graduation and retention issues.
7. Institutions must realize that this is not about money. Graduation must be a budget priority on every campus. Take resources away from other areas for student success. It is the very best investment.

Leadership. Presidents need to avoid executive-speak and platitudes and get to work. Presidents should be out front, understanding their campus problems and designing the solutions.

9. Blaming the students. Campuses should be focused on helping the students that have enrolled instead of thinking that the way to boost graduation rates is to be more selective in admission.
10. A plan for boosting graduation and retention is not a bunch of best practices. It is a thoughtful, comprehensive document that analyzes the problem and provides a roadmap. Most important, the entire campus has to feel confident about the plan, advocate for it, and work on it.

The committee meeting adjourned at approximately 11:28 a.m.

UNFINISHED BUSINESS

There was none.

NEW BUSINESS

The Board approved President Linda M. Bleicken's request that Armstrong Atlantic State University be authorized to award an honorary Doctor of Letters degree to Mr. Frank Barragan, Jr. Mr. Barragan, a native of Savannah, is a 1938 graduate of Armstrong Junior College and has been a lifelong supporter.

Regent Felton Jenkins, the Vice Chair of the University System of Georgia Foundation, Inc., made a report on the upcoming Regents Awards for Excellence in Education Gala on March 20, 2010. He encouraged all of the Regents to attend and reported that the Foundation had already raised \$1,045,502, which exceeds what was raised last year.

PETITIONS AND COMMUNICATIONS

Chairman Hatcher acknowledged the Board's receipt of a Resolution from the Georgia Institute of Technology Student Senate opposing Guns on campus.

The Secretary to the Board noted the passing of Dr. James M. Dye, the founding president of Waycross College. He was 79 years old.

Mr. Newsome also reminded the Regents of the April Board meeting, scheduled for April 20-21, 2010, in Atlanta.

EXECUTIVE SESSION

At approximately 12:10 p.m. on Wednesday, March 10, 2010, Chair Robert F. Hatcher called for an executive session for the purpose of discussing personnel matters. With motion properly made and variously seconded, the Regents who were present voted unanimously to go into executive session. Those Regents are listed above. In accordance with H.B. 278, Section 3

(amending O.C.G.A. § 50-14-4) an affidavit regarding this executive session is on file with the Office of the Secretary of the Board.

At approximately 2:20 p.m., Chair Hatcher reconvened the Board meeting in its regular session and announced that no actions were taken during the executive session.

ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at approximately 2:20 p.m. on Wednesday, March 10, 2010.

J. Burns Newsome
Secretary to the Board
University System of Georgia

Robert F. Hatcher
Chair, Board of Regents
University System of Georgia