

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY
SYSTEM OF GEORGIA
HELD AT
270 Washington Street, S.W.
Atlanta, Georgia
May 13 - 14, 1997**

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Tuesday, May 13, 1997, and Wednesday May 14, 1997, Room 7007, 270 Washington Street, S.W., Seventh Floor. The Chairman, Regent Thomas F. Allgood Sr., called the meeting to order at 1:00 P.M. on Tuesday, May 13. The meeting was reconvened Wednesday, May 14, at 9:00 A.M. Present on Tuesday, in addition to Chairman Allgood, were Regents: S. William Clark, Jr. (Vice Chair), Kenneth W. Cannestra, J. Tom Coleman, Jr., A.W. "Bill" Dahlberg, John Hunt, Edgar L. Jenkins, Charles H. Jones, Joseph E. Kennedy, Donald M. Leebern Jr., Elridge W. McMillan, Edgar L. Rhodes, William B. Turner, and Glenn S. White.

INVOCATION

The Invocation was given on Tuesday, May 13, by Ms. Sharon Brittain, Architect with the Central Office and on Wednesday, May 14, by Regent William B. Turner.

ATTENDANCE REPORT

The Attendance Report was read on both days by Secretary Weber, who announced that Regent Juanita P. Baranco and Regent Suzanne G. Elson had asked for and been given permission to be absent on Tuesday, May 13, and Wednesday May 14, 1997. Regent Baranco served, at the request of United States Senator Max Cleland, on the Judicial Qualification Nominating Recommendation Committee for the vacancy in the United States District Court for the Northern District of Georgia.

APPROVAL OF THE MINUTES

Motion being properly made and duly seconded, the minutes of the Board of Regents' meeting held on April 8 - 9, 1997 were unanimously approved as distributed.

SPECIAL GUEST

Chairman Allgood introduced Mr. Tom Wade, Senior Executive Assistant to Governor Zell Miller.

RESEARCH PRESENTATION

Chairman Allgood asked Sr. Vice Chancellor James Muyskens to open the presentation on research. Dr. Muyskens began by quoting from Chancellor Portch's remarks at the March Board meeting: "Without university research this country would be a lot less safe, a lot less healthy, and a lot less comfortable. University research has saved countless lives and is responsible for many

things we take for granted. There is not an hour that goes by without each of us benefiting from some university research effort. The work of research is intellectually challenging and enormously frustrating. Success usually comes only out of failure. Our researchers work hard from securing the initial grant, to working with graduate students, to bringing the idea into reality." Dr. Muyskens said that the presentation would prove the Chancellor's words. After noting that the presentation would focus on the four research institutions, he introduced Dr. Malcolm Kling, Interim Vice President for Research at the Medical College of Georgia and Chair of the University System Research Advisory Committee, to introduce his colleagues on the committee.

Dr. Kling announced that the 1998 University System Research Symposium will be held next year at the Georgia Institute of Technology and promised that the Regents would all receive invitations. He then introduced the members of the Advisory Committee present at the Board meeting: Dr. Melvin Walker, Dean of the School of Agriculture and Home Economics and Allied Programs at Fort Valley State University; Dr. Howard Kaplan, Director of Research at Georgia Southern University; Dr. Ernestine Clark, Dean of Graduate Studies at Valdosta State University; Dr. Jean- Lou Chameau, Vice Provost for Research and Dean of Graduate Studies at the Georgia Institute of Technology, and Dr. Cleon Arrington, Vice President of Research at Georgia State University. Unable to attend was Dr. Joe Key, Vice President for Research at the University of Georgia. Dr. Kling then recognized Ms. Debbie Bell from the Georgia Institute of Technology for her support to the committee and Dr. Cathie Hudson from the Office of Academic Affairs, serving as Central Office Liaison to the Advisory Committee, who then continued with the presentation.

Dr. Hudson provided a brief overview of the status of research in the United States, Georgia, and the University System. She began by noting that traditionally, research activities have been defined as basic, applied, or development. Basic research focuses on creating new knowledge, applied research uses knowledge in innovative ways, and development research is more applied than the other two. Defense research tends to be categorized as development. She said that most research in the United States is in development with about one-fifth of all research in applied, and about sixteen percent defined as basic research. The United States spends more in research and development than any other country, even though total recent growth in research has been slow and out-paced by the nation's economy. She then turned to university research and the source of funding. The Federal Government provides most of the funding for research in universities, and in 1998 federal funds should reach over \$13 billion. Research in the mid -1980's grew rapidly but has slowed somewhat in the 1990's. Universities provide most of the basic research in the United States. Georgia ranks 11th among the states in research funding. The System research universities anticipate that funds in FY '98 will break all records and are projecting about \$386 million just at their institutions.

Dr. Muyskens then introduced Dr. Jean-Lou Chameau, Vice Provost for Research and Dean of Graduate Studies, and Professor of Civil and Environmental Engineering at the Georgia Institute of Technology.

Dr. Chameau explained how universities attain research funding. The first step is to have an idea and then identify a potential sponsor for the research. Once a potential sponsor is identified it is necessary for the professor to attend conferences and make oneself known. He noted a great part of the process is "marketing" the idea. Once funding is established, a technical proposal must be developed. Once this is accomplished, the proposal must then be developed into a formal proposal by the university. He noted that at this stage a budget is added and an administrative review of the proposal is made. The proposal is submitted by the university to the potential

sponsor. It takes a certain amount of tenacity if the proposal is turned down, and often the proposal is recycled and submitted to another sponsor. He said that if the proposal is accepted, the project is begun; accounting and budgeting factors are handled by the administrative staff of the university. When the final product is completed, a research paper is written and technical reports are submitted and the project is completed. He noted that one challenge facing university researchers is the pressure and the need to provide facilities for the research. He said that with technology constantly advancing, this is very challenging.

Dr. Muyskens then introduced four researchers to present a brief synopsis of their major research and to answer questions from the Regents: Dr. Gary R. Wein, Research Manager of Savannah River Site from the University of Georgia; Dr. Bill Dynan, Institute of Molecular Medicine and Genetics at the Medical College of Georgia; Dr. Duane Rumbaugh, Director of Primate Research at Georgia State University; and Dr. Nan Jokerst, Professor of Electrical Engineering at the Georgia Institute of Technology.

Dr. Wein began by explaining that during the 1940's and 1950's the Federal Government required several locations throughout the United States for the production of weapon grade plutonium. One of the places they chose was the Savannah River Plant in South Carolina, now known as the Savannah River Site (S.R.S.). In 1951, Dr. Eugene Odum from the University of Georgia received \$10,000 from the Atomic Energy Commission to conduct ecological studies on this site. He immediately put it to good use by employing graduate students for the studies.

Today, the lab at the SRS has expanded to 100,000 square feet. An additional \$142,000,000 has been brought into the project since 1951. The facility supports some 24 Ph.D. research faculty with another 112 support staff, many of whom have masters degrees and as many as 20 are research associates or post-doctorates. Dr. Wein presented information about the Savannah River Site's Remote/Geomatics Laboratory (RSGL). This laboratory is used to map landscape level changes and natural resource distributions by using satellite and aerial photographic data. An image of vegetation on the SRS was shown to demonstrate the use of satellite data. If two or more dates of images are available, change detection over time is possible. As a demonstration of this, an image showing pine forest and hardwood forest usage around the SRS was shown. The RSGL also uses a Geographic Information Systems (GIS) approach to mapping information. GIS is simply layers of mapped information in points, lines, or polygons. He showed such a map which included layers of streams, watersheds, roads, wetlands, SRS boundary, and water sampling locations. Dr. Wein also discussed the use of Global Positioning System (GSP) technology to accurately map images and features.

Dr. Bill Dynan then spoke about molecular science and the people in his laboratory who produce that research. He showed slides of live cells, which were grown in the laboratory, that show DNA in the cell nucleus. He explained that the DNA is a cell carrier of genetic information. The information is organized in units called genes and the genes taken together make up a complete set of plans for building an animal or human being. He posed the questions that the researchers in his lab seek to answer every day: how do cells know that a gene regulation response is needed, what are the specific molecular and chemical events inside the cell which are actually required to turn the genes on, and why is it that some cells adapt to stress and live while others do not. A major focus in the research is to produce the regulatory process in a test tube as it occurs in living cells. He commented that researchers have learned how to produce large quantities of the master switch protein. This requires the use of a lot of advanced technologies and new facilities now existing at the Medical College of Georgia. He noted that among the most important people

who work in his laboratory are graduate students who receive Ph.D. training and who bring sensitivity and creativity to the lab. He then thanked the Board for its approval of the molecular medicine graduate program which will admit its first students in the Fall of 1997.

Dr. Duane Rumbaugh explained that his research with primates is to understand communication skills. The animals, bonobos, can communicate through the use of a lexigram embossed keyboard. He noted that these primates are capable of understanding language at very sophisticated levels. One example concerned a primate who learned language by observing his mother whom researchers were attempting to teach. The mother never learned language, but her son did. These results provided researchers with some principles which they have used to help children who have not learned language but could learn lexigrams. Research has proven that the foundation of language is not speech but comprehension which is put in place in infancy. Stressing that long-term support of research is critical, he pointed out that the work in the primate program has benefitted special populations of children and young adults who are language challenged.

Dr. Nan Jokerst, the first of woman to be hired on the Electrical Engineering faculty at the Georgia Institute Technology, began by giving an overview of what research is like at Georgia Tech. She said that research is very innovative and that researchers work in team oriented environments. The faculty members range from fiber optic specialists, computer analysts, to laser researchers. She credited graduate students as being the real work horses of the research lab. She talked about the impact that research has on everyday life, including educating the workforce. She said the emphases on creativity, teamwork and leadership are very important aspects of research. Students are encouraged to work in teams and encouragement is given to each team to have a team leader. Students get an opportunity to get to know other people who are not in the same field of study and yet learn how to communicate with one another in a team environment. She emphasized that mentorship for women and minorities is critical to increasing their presence in the workforce. Georgia Tech is one of the leaders in encouraging women and minorities in research.

After Dr. Jokerst's presentation, Dr. Muyskens invited questions from the Board.

Regent Dahlberg asked how much time is done on research versus how much time is spent looking for funding.

Dr. Jokerst said that her lab has about \$2,000,000 a year in research funds that has been fairly continuous for the past six years. She said that she has found that once a researcher has demonstrated a certain level of expertise within the research community, then the amount of time spent looking for funds drops significantly.

Dr. Rumbaugh added that one of the most important factors of research is what it teaches. He said that currently there are requests from Germany, England, and Japan as well as three major groups within the United States to do programs at the primate center.

Dr. Dynan said that his group had been very fortunate to enjoy continuous funding. He credited the System's commitment to research.

Dr. Wein said that it takes a great deal of patience. Once a researcher is in the pipeline of funding, the process becomes easier, but it can be very frustrating for the young faculty member.

He also noted that simply because research does not get funded does not mean it is not worthwhile.

Regent Kennedy asked who does the audits on research funding.

Dr. Chameau said that the universities provide the administrative services for research projects. All the professor is asked to do is to make sure any budget requests are given to the business office.

STRATEGIC PLANNING COMMITTEE "COMMITTEE OF THE WHOLE"

Chairman Allgood asked for a motion to recess the regular Board meeting and convene the meeting of the Committee of the Whole. Motion made and seconded, Chairman Leebern opened the meeting.

Chairman Leebern reminded the Board that in April's meeting the Board heard the first reading of the Capital Outlay Allocation Principles and asked if anyone had any questions of Sr. Vice Chancellor Lindsay Desrochers before voting on those principles.

Regent Coleman said that replacing rental property should be given a high priority for next year's five-year capital list. He noted that there was nothing in the principles about lease agreements.

Dr. Desrochers said such a principle is not mentioned, but she believed that the goal is to discourage leasing where it is inappropriate. When institutions propose to build new facilities, they should include information on leased facilities if they exist. She said Regent Coleman makes a good point and that perhaps something about leasing should be added to the principles.

Regent Coleman asked for comments from other Board members in regard to telling presidents that in June when the Board begins considering capital projects, priority will be given to institutions to get out of leasing agreements and into permanent facilities.

Chancellor Portch suggested that an amendment be made to principle 8: "Consideration should be given to replacing lease space with permanent space where appropriate."

Chairman Allgood asked whether the cost should be considered before prioritizing building over leasing.

Regent Coleman said that his point was only that each case be considered.

Sr. Vice Chancellor Desrochers said that she felt that Chancellor Portch's suggestion was very good and that it would not rearrange the priorities in terms of instructional space, nor any of the other principles, but it would ensure that consideration would be given to that factor along with the others.

Chairman Leebern asked for a motion to amend principle 8 per Regent Coleman's suggestion. Motion was made and seconded and the amendment was passed unanimously. Chairman Leebern then asked for a motion to adopt the Capital Outlay Allocation Principles. Motion was made and seconded and the principles were adopted unanimously.

Chairman Leebern asked for motion to adjourn the Meeting of the Committee of the Whole and reconvene the regular Board meeting. Motion made and seconded, the Meeting of the Committee of the Whole was adjourned and the regular Board meeting reconvened.

EXECUTIVE SESSION:

On Tuesday, May 13, 1997, the Chairman called for an Executive Session for the purpose of discussing a legal matter. A motion was made and seconded and was approved by all Regents present: Thomas F. Allgood Sr., (Chair), S. William Clark, Jr. (Vice Chair), Kenneth W. Cannestra, J. Tom Coleman, Jr., A.W. "Bill" Dahlberg, John Hunt, Edgar L. Jenkins, Charles H. Jones, Joseph E. Kennedy, Donald M. Leebern Jr., Elridge W. McMillan, Edgar L. Rhodes, William B. Turner, and Glenn S. White. There were no actions taken in Executive Session.

COMMITTEE ON EDUCATION, RESEARCH AND EXTENSION

The Committee on Education, Research and Extension met on Tuesday, May 13, in Room 7014. Present were Chair Elridge W. McMillan, Vice Chair Edgar L. Rhodes, Regents A.W. "Bill" Dahlberg, John Hunt, Charles Jones, and Joseph E. Kennedy. Chairman McMillan reported to the full Board on Wednesday that the Committee reviewed fifteen items, twelve items requiring action. He noted that the Georgia Institute of Technology had six distinguished chairs reviewed for approval. All items were approved as stated in the agenda. In addition, three information items were presented and discussed. One hundred and seventy-five appointments were presented and reviewed, three hundred and fifty-five tenure recommendations were presented and approved. The Committee recommended all action items and personnel items for full approval by the Board. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Information Item: School of Social Work Refocus to the Center for Social Services Research and Development, the University of Georgia

President Charles B. Knapp has informed the Board of Regents of the proposal from the School of Social Work for a Center for Social Services Research and Development.

The Center for Social Services Research and Development represents a change in the title, direction, and function of the former University of Georgia Social Work Research Center. It will build upon the 26-year history of the school's research center and sharpen its focus upon the strategic priorities of the School of Social Work and the university. The Center will also bring together the knowledge and skills of its faculty and advanced students, joining them more closely with the needs and concerns of the public and with voluntary organizations that provide social services in our state and region.

The goal of the Center for Social Services Research and Development will be to contribute to the improvement of the quality and effectiveness of human service organizations throughout the State and region. The objectives of the Center are to engage in applied research and technical assistance concerning current and emerging problems in human services design and delivery; to provide a training ground in applied research for students in the School and to contribute to pertinent curricular materials; to provide a structure for faculty members to conduct applied research, test practice models, and provide technical assistance in their fields of expertise; and to disseminate the findings and conclusions drawn from such efforts to others who can make use of them. The Center will place high priority on providing relevant and usable findings for direct application to real problems in the field.

The Center will add value to the University of Georgia's educational mission by providing enriched learning opportunities for members of the university community. The knowledge gained

and theoretical perspectives developed in Center research and application projects will contribute to the enrichment of education in the School's undergraduate and graduate programs. In providing a forum for enriched educational experiences, the Center will seek to increase the applicability and utility of research findings for consultation and technical assistance at direct service and policy levels as well as in the classroom.

2. Establishment of the Hightower Chair of Engineering, Georgia Institute of Technology

Approved: The Board approved the request of President G. Wayne Clough that the Hightower Chair of Engineering be established at Georgia Institute of Technology, effective May 14, 1997. President Clough has requested that an endowed Chair be established which would be called the Hightower Chair of Engineering. Georgia Tech Foundation, Inc. has established an endowment fund with a principal value of \$1.5 million for the support of this Chair. The fund will be established by dividing the existing Hightower Chair Fund into two endowment funds. The newly established Chair is to be placed in the College of Engineering at the direction of the President of the Institute.

Mr. Julian Hightower, who died in 1987 at the age of 90, was president of Thomaston Mills, Inc. He was the youngest of three children of Robert E. Hightower, who founded Thomaston Mills in 1900. Mr. Hightower graduated from Georgia Tech in 1919, with a degree in textile engineering. He was elected as trustee of the Georgia Tech Foundation in 1947 and served as a trustee and trustee emeritus of the Foundation for more than 40 years. The descendants of Robert E. Hightower, including George H. Hightower, Sr., retired chairman of Thomaston Mills, Inc. and Neal H. Hightower, current CEO of Thomaston Mills, Inc. have continued their support of Georgia Tech.

3. Establishment of the Arbutus Distinguished Chair in Digital System Design, Georgia Institute of Technology

Approved: The Board approved the request of President G. Wayne Clough that the Arbutus Distinguished Chair in Digital System Design be established at Georgia Institute of Technology, effective May 14, 1997.

President Clough has requested that an endowed Chair be established which would be called the Arbutus Distinguished Chair in Digital System Design. Georgia Tech Foundation, Inc. has established an endowment fund with a principal value of \$1.5 million for the support of this Chair. The fund was made possible by the commitment from James R. and Helen L. Carreker to donate \$1.5 million to the Foundation. In recognition of this commitment, the Board of Trustees of the Foundation has authorized the transfer of unrestricted endowment of the Foundation to fully fund the endowment for the Arbutus Chair. This advance from unrestricted endowment of the Foundation will be reimbursed as contributions designated for the Arbutus Chair are received.

Mr. and Mrs. Carreker have established this Chair in honor of his former professor, Dr. John B. Peatman of the Georgia Tech faculty. Mr. James Carreker graduated from Georgia Tech in 1969, with a degree in electrical engineering. Mr. Carreker is currently President and CEO of Aspect Telecommunications Corp. Prior to founding Aspect in August 1985, he was employed with Dataquest, Datapoint, Bell Labs, EDS and Action Communication Systems.

4. Establishment of the Hercules-Gossage Chair in Chemical Engineering, Georgia Institute of Technology

Approved: The Board approved the request of President G. Wayne Clough that the Hercules-Gossage Chair in Chemical Engineering be established at Georgia Institute of Technology, effective May 14, 1997.

President Clough has requested that an endowed Chair be established which would be called the Hercules-Gossage Chair in Chemical Engineering. Georgia Tech Foundation Inc. has established an endowment fund with a principal value of \$1.5 million for the support of this Chair. The fund was made possible by the commitment from Hercules Inc. to donate \$1.5 million to the Foundation.

Mr. Thomas L. Gossage graduated from Georgia Tech in 1956 with a degree in chemical engineering and obtained a Master of Science in 1957. He was elected to the Georgia Tech Advisory Board from 1991-1997 and has served as Capital Campaign Corporate Chairman. Mr. Gossage is the recipient of the Distinguished Engineering Alumni Award. Before joining Hercules Inc. in 1988, Mr. Gossage was a senior vice president at Monsanto Company for 26 years. He later served as president of Hercules Specialty Chemicals Co. and is now the retired chairman and CEO of Hercules Incorporated. In honor of Mr. Gossage's stockholder value while he was Chair of the Board, the endowed Chair is being named after Mr. Gossage and Hercules Inc.

5. Establishment of the William W. LaRoche, Jr. Distinguished Chair in Chemical Engineering, Georgia Institute of Technology

Approved: The Board approved the request of President G. Wayne Clough that the William W. LaRoche, Jr. Distinguished Chair in Chemical Engineering be established at Georgia Institute of Technology, effective May 14, 1997.

President Clough has requested that an endowed Chair be established which would be called the William W. LaRoche, Jr. Distinguished Chair in Chemical Engineering. Georgia Tech Foundation Inc. has established an endowment fund with a principal value of \$1.5 million for the support of this Chair. The fund was made possible by the commitment from LaRoche Industries, Inc. to donate \$1.5 million to the Foundation.

Mr. William W. LaRoche, Jr., received his bachelor's degree from Georgia Tech in 1949 and joined U.S. Steel's Coal Chemicals Division (which later became USS Chemicals). He became president of USS Chemicals in 1976 and was named "Chemical Man of the Year" by Gulf Oil. In 1981 he was named vice president and later retired in 1985. Mr. LaRoche founded LaRoche Industries, Inc., a chemical manufacturing company. Following in the family tradition, Mr. LaRoche's son is an alumnus of Georgia Tech with a degree in electrical engineering. In honor of his father's contributions, this endowed Chair is being established in remembrance of Mr. William W. LaRoche, Jr.

6. Establishment of the John E. Pippin Chair in Electromagnetics, Georgia Institute of Technology

Approved: The Board approved the request of President G. Wayne Clough that the John E. Pippin Chair in Electromagnetics be established at Georgia Institute of Technology, effective May 14, 1997.

President Clough has requested that an endowed Chair be established which would be called the John E. Pippin Chair in Electromagnetics. Georgia Tech Foundation, Inc. has established an endowment fund with a principal value of \$1.5 million for the support of this Chair. The fund was made possible by a commitment from John E. Pippin to donate \$1.5 million to the Foundation.

Mr. John E. Pippin graduated from Georgia Tech with an electrical engineering degree in 1951 and with a master's degree in 1953. Mr. Pippin began his career as a research engineer at Georgia Tech's Engineering Experiment Station while he was a graduate student. He then joined Sperry Microwave Electronics Company of Clearwater, Florida in 1958, as head of the research department, and he concurrently served as an adjunct professor at the University of Florida from 1962 to 1964. In 1964 Mr. Pippin returned to Atlanta as vice president and director of research at Scientific-Atlanta. Mr. Pippin and several partners purchased the microwave solid-state product line of the research division of Scientific-Atlanta in 1968, and the spin-off company, Electromagnetic Sciences, Inc. He served as chairman of this company. The endowed Chair is in remembrance of a pioneer in the area of electrical engineering.

7. Establishment of the Frederick G. Storey Chair in Computing, Georgia Institute of Technology

Approved: The Board approved the request of President G. Wayne Clough that the Frederick G. Storey Chair in Computing be established at Georgia Institute of Technology, effective May 14, 1997.

President Clough has requested that an endowed Chair be established which would be called the Frederick G. Storey Chair in Computing. Georgia Tech Foundation Inc. has established an endowment fund with a principal value of \$1.5 million for the support of this Chair. The fund was made possible by a commitment from Frederick G. Storey to donate \$1.5 million to the Foundation.

Mr. Frederick G. Storey graduated from Georgia Tech with a general degree in 1933. Mr. Storey received the Georgia Tech Engineering Hall of Fame award and the Distinguished Service Award from the Georgia Tech Alumni Association. He served as Chairman of the Board of Storey Theaters, Inc., part of the divestiture of Paramount.

8. Establishment of the Robert G. Ellison, MD Chair in Cardiothoracic Surgery, Medical College of Georgia

Approved: The Board approved the request of President Francis J. Tedesco that the Robert G. Ellison, MD Chair in Cardiothoracic Surgery be established at the Medical College of Georgia, effective May 14, 1997.

President Tedesco has requested that an endowed Chair be established which would be called the Robert G. Ellison, MD Chair in Cardiothoracic Surgery. The Medical College of Georgia Foundation has \$502,478 on deposit in an endowment for this Chair. The money was donated by multiple donors including family, trainees, friends, faculty, and alumni who wish to honor Dr. Robert G. Ellison, former Section Chief of Cardiothoracic Surgery and Charbonier Professor Emeritus at the Medical College of Georgia. The donors contributed the money with the intention that this endowed chair would be bestowed upon the individual holding the position of section chief of cardiothoracic surgery in the Department of Surgery in the School of Medicine. Dr. Ellison has had a distinguished career at the Medical College of Georgia. He served as a faculty member for 40 years teaching medical students and residents the art and science of cardiac and thoracic surgery. Dr. Ellison was the first surgeon in Georgia to perform open heart surgery.

9. Establishment of Associate of Applied Science Degree Programs, Fort Valley State University in Cooperation with Middle Georgia Technical Institute

Approved: The Board approved the request of President Oscar L. Prater that Fort Valley State University be authorized to offer Associate of Applied Science degrees in Business, Health, Services, and Technology in cooperation with Middle Georgia Technical Institute, effective May 14, 1997.

Fort Valley State University and Middle Georgia Technical Institute have developed and are seeking approval of the following four Associate of Applied Science degrees which build on specific technical programs:

Associate of Applied Science in Business

Accounting
Computer Programming
Information and Office Technology
Marketing Management
Microcomputer Specialist

Associate of Applied Science in Health

Dental Assisting
Practical Nursing
Radiologic Technology
Surgical Technology

Associate of Applied Science in Services

Culinary Arts
Cosmetology

Associate of Applied Science in Technology

Air Conditioning Technology
Automotive Technology

Drafting
Aerospace Production Planning
Aviation Maintenance Technology
Aircraft Structural Technology
Electronics Technology
Aerospace Tool Design
Welding and Joining Technology

The Associate of Applied Science degree consists of general education and related academic coursework from Fort Valley State University and successful completion of a vocational-technical program at Middle Georgia Technical Institute. Students will have three options for pursuit of the cooperative degree: complete the Fort Valley State University component first; complete the Middle Georgia Technical Institute component first; complete both institutional components simultaneously.

10. Change in the Degree Name and Major Course Offerings in the Department of Radiologic Technologies, Medical College of Georgia

Approved: The Board approved the request of President Francis J. Tedesco to change the name of the Department of Radiologic Technologies to the Department of Radiologic Sciences and that a change be made in the degree and major offerings to reflect national trends, effective May 14, 1997.

The Medical College has four disciplines within the Department of Radiologic Technologies: Radiography, Nuclear Medicine Technology, Diagnostic Medical Sonography, and Radiation Therapy. The current department name and course offerings fail to capture the national trend and the full range of its assigned responsibilities. The Department of Radiologic Technologies, School of Allied Health Sciences, offers seven separate degree programs: Radiologic Technology (AS and BS), Nuclear Medicine Technology (AS and BS), Diagnostic Medical Sonography (BS), and Radiation Therapy (AS and BS). The diplomas read "Bachelor of Science in" or "Associate of Science in" with the program name inserted.

The changes proposed would be beneficial to all students in the program. All of these degrees allow for dual certification, but there is no place on the transcript or the diploma which shows that the individual has received that education. Although students receive certification in their specific area by the national boards, it is proposed that a dual major be awarded in addition to dual certification. This change would allow the Medical College to stay with the national trend and help maintain a national pattern of excellence.

The rationale for the change in the name of the department is two-fold. The term "radiologic sciences" reflects the department's broad scope. The national organizations which represent radiologic professionals have adopted this term to better reflect the profession. The proposed changes will not negatively affect any student in any of the radiologic technology programs. These changes do not have an impact on the degree hours required for completion of study. The changes follow the Medical College of Georgia's semester conversion and curriculum revisions.

11. Reorganization of the Humanities Division and Sciences Division, Bainbridge College

Approved: The Board approved the request of President Edward D. Mobley to reorganize

Bainbridge College's Humanities Division and Sciences Division into a single Arts and Sciences Division, effective May 14, 1997.

This reorganization results in an instructional program with two units equal in size: a Technical Studies Division and an Arts and Sciences Division. Both would have the support of a developmental studies department. In addition to the financial savings, this reorganization will assemble a cohesive leadership team to focus on faculty and curriculum. With the faculty review/development initiatives and the curriculum changes coinciding with semester conversion, this organizational structure will benefit Bainbridge College. The changes proposed are compatible with contemporary organizational patterns of flattening management structures and utilizing focused work teams for quality improvement/study.

12. Termination of the Major in Language Education Under the Existing Doctor of Education Degree, The University of Georgia

Approved: The Board approved the request of President Charles B. Knapp to terminate the major in Language Education under the existing Doctor of Education degree, effective May 14, 1997.

In May of 1994, faculty voted to deactivate the Ed.D. in Language Education. By September 1996, it was determined that termination of the Ed.D. was in order. The University of Georgia currently offers two doctoral programs, the Ed.D. and the Ph.D. Graduates of the Ed.D program have had difficulty finding employment in international positions as well as English and Foreign Language departments, because the Ed.D. became viewed as the "lesser" of the two degrees. Current candidates in this degree program will be able to complete the Ed.D. requirements without any adverse impact. Having one doctoral program (i.e., the Ph.D.) will simplify advising, planning, and teaching of doctoral seminars. Faculty load will not be diminished because doctoral advising is at capacity and has not lessened.

13. Naming of the John Bradford Bishop Observatory, Floyd College

Approved: The Board approved the request of President H. Lynn Cundiff that Floyd College be authorized to name the new astronomy laboratory, which will be officially opened in May, the John Bradford Bishop Observatory, effective May 14, 1997.

Dr. John Bradford Bishop began his career at Floyd College in 1978 as a non-traditional student. He used that background to obtain an undergraduate degree from Berry College in 1983, followed by a masters degree from the University of Alabama at Birmingham, and a Ph.D. from the University of Alabama at Birmingham in 1992. Dr. Bishop came to Floyd College following a career with NASA and the University of Alabama at Birmingham, where he developed computer simulations for training astronauts to fly the space shuttle. In addition, his experiment to produce crystals in space was a feature experiment aboard the shuttle Discovery.

Dr. Bishop, a physics instructor at Floyd College, was instrumental in the design of the new facility and taught astronomy as well as physics. Dr. Bishop was heavily involved in the college community before being tragically killed in a car wreck in Floyd County two years ago. The naming of the observatory is a fitting tribute to an outstanding and creative individual.

Conferring of Emeritus Status: At the request of the presidents of various institutions in the University System, the Board conferred the title of Emeritus upon the following faculty members, effective on the date indicated:

(a) GEORGIA STATE UNIVERSITY

Ayllon, Teodoro: Professor Emeritus of Psychology, Department of Psychology, College of Arts & Sciences, effective September 1, 1997.

Daves, Walter E.: Professor Emeritus of Psychology, Department of Psychology, College of Arts and Sciences, effective July 1, 1997.

Evans, Ellen L.: Professor Emerita of History, Department of History, College of Arts & Sciences, effective July 1, 1997.

Finklestein, Irving L.: Professor Emeritus of Art and Design, Department of Art, College of Arts & Sciences, effective July 1, 1997.

Johnston, William M.: Professor Emeritus of Art and Design, Department of Art, College of Arts & Sciences, effective July 1, 1997.

Mickish, Verle L.: Professor Emeritus of Art and Design, Department of Art, College of Arts & Sciences, effective July 1, 1997.

Putney, R. T.: Associate Professor Emeritus of Psychology, Department of Psychology, College of Arts & Sciences, effective July 1, 1997.

Taebel, Donald K.: Professor Emeritus of Music Education, Department of Music, College of Arts & Sciences, effective July 1, 1997.

(b) MEDICAL COLLEGE OF GEORGIA

Gregory, Scott T.: Chairperson Emeritus and Associate Professor Emeritus of Radiologic Technologies, AHS Department of Radiologic Technologies, School of Allied Health Sciences, effective July 1, 1997.

(c) UNIVERSITY OF GEORGIA

Garbin, Albeno P.: Professor Emeritus, Department of Sociology, Franklin College of Arts & Sciences, effective June 1, 1997.

Garst, John Fredric: Professor Emeritus, Department of Chemistry, Franklin College of Arts and Sciences, effective

July 1, 1997.

Gruner, Charles R.: Professor Emeritus, Department of Speech Communication, Franklin College of Arts and Sciences, effective September 1, 1997.

Hester, Albert Lee: Professor & Director Emeritus, Cox Center for International Mass Communications, Department of Journalism, College of Journalism & Mass Communications, effective July 1, 1997.

Wise, Alfred Paul: Associate Professor Emeritus, Department of Telecommunications, College of Journalism & Mass Communications, effective July 1, 1997.

(d) GEORGIA SOUTHERN UNIVERSITY

Armstrong, Richard C.: Vice President Emeritus for Business, effective July 1, 1997.

Harrison, James O. Jr.: Reference Librarian Emeritus and Associate Professor Emeritus, Library, effective July 1, 1997.

Hickman, Keith F.: Professor Emeritus of Drafting & Design Tech & Chairman Emeritus, Department of Industrial Technology, School of Technology, The Allen E. Paulson College of Science & Technology, effective July 1, 1997.

Ramsey, Delores G.: Assistant Professor Emerita of Health and Kinesiology, Department of Health and Kinesiology, College of Health & Professional Studies, effective July 1, 1997.

Whittle, Amberys R.: Professor Emeritus of English, Department of English & Philosophy, College of Liberal Arts & Social Sciences, effective September 1, 1997.

Woodrum, Arthur: Professor Emeritus of Physics and Chair Emeritus of Physics, Department of Physics, The Allen E. Paulson College of Science & Technology, effective September 1, 1997.

(e) VALDOSTA STATE UNIVERSITY

Brown, Susan F.: Professor Emerita of Nursing, College of Nursing, effective July 1, 1997.

Busch, C. Trent: Professor Emeritus of English, Department of English, College of Arts & Sciences, effective September 1, 1997.

Daniel, Charles L.: Professor Emeritus of English, Department of English, College of Arts & Sciences, effective September 1, 1997.

Fuller, William E.: Associate Professor Emeritus of English, Department of English, College of Arts & Sciences, effective September 1, 1997.

Ray, Marvin E.: Professor Emeritus of Accounting and Finance, Department of Accounting & Finance, College of Business Administration, effective September 1, 1997.

(f) COLUMBUS STATE UNIVERSITY

Amundson, Richard J.: Professor Emeritus of Biology, Department of Natural Sciences, School of Arts and Science, effective June 1, 1997.

Bohannon, Johnnie L.: Associate Professor Emeritus of Finance, Department of Accounting and Finance, Abbott Turner School of Business, effective May 14, 1997.

(g) CLAYTON COLLEGE & STATE UNIVERSITY

Lam, Oscar Clyde, III: Professor Emeritus of Biology, Department of Natural Sciences, School of Arts and Science, effective June 1, 1997.

(h) GEORGIA COLLEGE & STATE UNIVERSITY

Yehle, Arthur L.: Professor Emeritus, Department of Management, J. Whitney Bunting School of Business, effective May 14, 1997.

Approval of Faculty for Tenure Status Change: The Board approved tenure status change for the following faculty members, effective on the dates indicated:

(a) GEORGIA INSTITUTE OF TECHNOLOGY

Lackey, Walter J. Professor, School of Mechanical Engineering, College of Engineering, from non-tenure track to tenure track, effective March 31, 1997.

(b) MEDICAL COLLEGE OF GEORGIA

Weller, R. Norman: Department Head-Associate Professor, Department of Endodontics, School of Dentistry, from tenure track to non-tenure track, effective May 14, 1997.

(c) CLAYTON COLLEGE & STATE UNIVERSITY

Cody, Debra J.: Assistant Professor, Department of Baccalaureate Degree Nursing, School of Health Sciences, from tenure track to non-tenure track, effective April 1, 1997.

(d) NORTH GEORGIA COLLEGE & STATE UNIVERSITY

McNeer, Gordon E.: Assistant Professor, Department of Language and Literature, from non-tenure track to tenure track, effective September 1, 1997.

Approval of Leaves of Absence: The Board approved the Leaves of Absence and the salaries for the period recommended at the following institutions:

(a) GEORGIA INSTITUTE OF TECHNOLOGY

Bourne, R. Gregory: Research Associate II, (NTT) College of Architecture, leave from April 1, 1997, to March 31, 1998, without pay.

(b) GEORGIA STATE UNIVERSITY

Meyer, Michael J.: Associate Professor, Department of Mathematics & Computer Science, College of Arts & Sciences, leave from September 15, 1997, to June 15, 1998, with pay.

Rebello, Michael J.: Associate Professor, Department of Finance, College of Business Administration, leave from September 15, 1997, to June 11, 1998, without pay.

(c) GEORGIA SOUTHERN UNIVERSITY

Fall, Lisa T.: Instructor, Department of Communication Arts, College of Liberal Arts & Social Sciences, leave from September 1, 1997, to June 30, 1998, without pay.

Sharpe, R. Barry: Assistant Professor, Department of Political Science, College of Liberal Arts & Social Sciences, leave from September 1, 1997, to June 30, 1998, without pay.

Steinberg, John W.: Assistant Professor, Department of History, College of Liberal Arts & Social Sciences, leave from September 1, 1997, to June 30, 1998, without pay.

(d) ABRAHAM BALDWIN AGRICULTURAL COLLEGE

Seela, Jeffrey L.: Assistant Professor, Division of Science and Mathematics, leave from August 1, 1997, to July 31, 1998, without pay.

(e) DEKALB COLLEGE

Brown, Barbara L.: Associate Professor, Department of Psychology (North), Division of Social Science (North), leave from September 15, 1997, to June 12, 1998, with pay.

APPOINTMENT OF FACULTY MEMBERS PREVIOUSLY RETIRED FROM THE UNIVERSITY SYSTEM: The Board approved the part-time appointments of faculty members previously retired from the University System.

(a) GEORGIA STATE UNIVERSITY

Brown, James E.: Associate Professor, Department of Computer Information Systems, College of Business Administration, as

needed for period beginning June 7, 1997, and ending June 6, 1998, at less than half time.

Daniel, Wayne W.: Professor, Department of Decision Sciences, College of Business Administration, as needed for period beginning June 7, 1997, and ending June 6, 1998, at less than half time.

Richardson, Joe A.: Professor Emeritus of Educational Admin., Department of Educational Policy Studies, College of Education, as needed for period beginning April 1, 1997, and ending June 30, 1997, at less than half time.

Wilson, Robert O.: Assoc. Professor Emeritus, Department of Decision Sciences, College of Business Administration, as needed for period beginning June 7, 1997, and ending June 6, 1998, at less than half time.

(b) UNIVERSITY OF GEORGIA

Anderson, Richard J.: Associate Dean Academic & Assoc. Dean Emeritus, School of Social Work, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time, the salary not to exceed \$10,000.

Bailey, Sheila Chatfield: Part-time instructor, Department of English, Franklin College of Arts & Sciences, as needed for period beginning September 12, 1997, and ending June 11, 1998, at less than half time.

Boyd, Louis J.: Professor Emeritus, College of Agricultural and Environmental Sciences, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Cadwallader, Donald Elton: Professor Emeritus, Department of Pharmaceutics, College of Pharmacy, as needed for period beginning May 1, 1997, and ending June 30, 1997, at less than half time.

Perkins, Robert G.: Program Specialist, College of Agricultural and Environmental Sciences, as needed for period beginning June 1, 1997, and ending May 31, 1998, at less than half time.

Proffer, Teddy: Assistant to the Dean, College of Agricultural and Environmental Sciences, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Selph, Billy F.: Admin. Specialist, College of Agricultural and Environmental Sciences, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Thompson, Kathryn Haynes: ASTP Emerita, School of Social Work, as needed for period beginning April 8, 1997, and ending April 9, 1998, at less than half time.

Wheat, Jean G.: Secretary to the Vice President, Vice President for Student Affairs, as needed for period beginning May 1, 1997, and ending June 30, 1997, at less than half time.

White, Matilda W.: Senior Accounting Assistant, College of Agricultural and Environmental Sciences, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

(c) VALDOSTA STATE UNIVERSITY

Allen, Hansel W.: Program Coordinator, Department of Early Childhood & Reading Education, College of Education, as needed for period beginning July 1, 1997, and ending June 30, 1998.

Allison, Rosalie N.: Professor Emerita, Department of Early Childhood & Reading Education, College of Education, as needed for period beginning June 20, 1997, and ending June 14, 1998.

Boatright, Joel O.: Part-time Assoc. Professor, Department of Communication Arts, College of Arts, as needed for period beginning January 1, 1997, and ending June 14, 1997, at less than half time.

Branan, John M.: Professor Emeritus, Department of Psychology, Counseling & Guidance, College of Education, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Brown, Ola Mae: Part-time Instructor, Department of Early Childhood & Reading Education, College of Education, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Dart, Thomas M.: Asst. Professor Emeritus, Department of Mathematics & Computer Science, College of Arts & Sciences, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Faircloth, Wayne R.: Professor Emeritus, Department of Biology, College of Arts & Sciences, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Fisher, Robert D.: Professor Emeritus, Department of Educational Administration & Supervision, College of Education, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Lawrey, Cameron: Accounting Clerk, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Manley, Pamela Pope: Associate Professor, Department of Sociology, Anthropology & Criminal Justice, College of Arts & Sciences, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Merritt, Ann Rude: Part-time Instructor, Department of Middle Grades Education, College of Education, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time. Osborn, Alice M.: Part-time Instructor, Department of Business & Vocational Education, College of Education, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Parish, Sara G.: Cashier Clerk, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Purvis, Barney S.: Part-time Instructor, Department of Biology, College of Arts & Sciences, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Rice, John R.: Part-time Instructor, Department of Early Childhood & Reading Education, College of Education, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Schmittner, Stella M.: Professor Emerita, Department of Biology, College of Arts & Sciences, as needed for period beginning

June 20, 1997, and ending June 14, 1998, at less than half time.

Summer, Robert Thomas: Part-time Instructor, Department of Middle Grades Education, College of Education, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

West, Hugh H.: Assoc. Professor Emeritus, Department of Biology, College of Arts & Sciences, as needed beginning September 20, 1997, and ending June 14, 1998, at less than half time.

(d) AUGUSTA STATE UNIVERSITY

Brodie, Joan: Senior Admin. Secretary, as needed for period beginning March 24, 1997, and ending June 30, 1997, at less than half time.

(e) COLUMBUS STATE UNIVERSITY

Hethcox, Jarrell E.: Associate Professor, Department of Art, School of Arts & Letters, as needed for period beginning September 1, 1997, and ending June 30, 1998, at less than half time.

Land, Arthur J.: Professor Emeritus, Department of Educational Foundations, School of Education, as needed for period beginning September 1, 1997, and ending June 30, 1998, at less than half time.

Ragsdale, Charles F.: Professor Emeritus, Department of Curriculum & Instruction, School of Education, as needed for period beginning March 28, 1997, and ending June 30, 1997, at less than half time.

(f) FORT VALLEY STATE UNIVERSITY

Canty, Georgia Jr.: ASOP Emeritus, Department of Chemistry, School of Arts and Sciences, as needed for period beginning March 7, 1997, and ending June 10, 1997, at less than half time.

Hill, J.C., Jr.: Assistant Professor, Department of English, School of Arts and Sciences, as needed for period beginning March 20, 1997, and ending June 10, 1997, at less than half time.

(g) DALTON COLLEGE

Carlson, Sylvia M.: Accounting Clerk, (NTT) as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Mitchell, J. C.: Custodian II, (NTT) as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Stanley, Jacqueline H.: Associate Comptroller, (NTT) as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

(h) FLOYD COLLEGE

Johnson, Ronald B.: Part-time Assoc. Professor, Division of Business and Career Education, as needed for period beginning April 1, 1997, and ending June 15, 1997, at less than half time.

APPOINTMENT OF FACULTY MEMBERS PREVIOUSLY RETIRED FROM THE UNIVERSITY SYSTEM: The Board approved the part-time appointments of faculty members over the age of seventy previously retired from the University System.

(a) GEORGIA INSTITUTE OF TECHNOLOGY

Zahn, Louis J.: Consultant/Language Institute, as needed for period beginning March 20, 1997, and ending June 30, 1997, at less than half time.

(b) GEORGIA STATE UNIVERSITY

Goldstucker, Jac L.: Professor Emeritus, Department of Marketing, College of Business Administration, as needed for period beginning June 7, 1997, and ending June 6, 1998, at less than half time.

(c) VALDOSTA STATE UNIVERSITY

Bechtel, Elizabeth R.: ASTP Emerita of Biology, Department of Biology, College of Arts & Sciences, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Blanton, Catherine G.: Part-time Instructor, Department of Early Childhood & Reading Education, College of Education, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Boykin, Eloise Baker: Part-time Instructor, Department of Early Childhood & Reading Education, College of Education, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Christie, Wesley R.: Part-time Instructor, Department of Communication Arts, College of Arts, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Manganaro, Lillian C.: Administrative Secretary, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

McRae, Alfred B.: Part-time Instructor, Department of Business and Vocational Education, College of Education, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

Wells, Eula L.: Part-time Instructor, Department of Early Childhood and Reading Education, College of Education, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

(d) ALBANY STATE UNIVERSITY

Jones, Benjamin: Painter II, as needed for period beginning April 1, 1997, and ending June 30, 1997, at less than half time.

(e) COLUMBUS STATE UNIVERSITY

Crim, John W.: Professor Emeritus, Department of Business Administration, Abbott Turner School of Business, as needed for period beginning September 1, 1997, and ending June 30, 1998, at less than half time.

Henderson, Malcom: Professor Emeritus, Department of Accounting and Finance, Abbott Turner School of Business, as needed for period beginning September 1, 1997, and ending June 30, 1998, at less than half time. Jones, Quana Ross: Part-time Instructor, Department of Psychology & Sociology, School of Science, as needed for period beginning September 1, 1997, and ending June 30, 1998, at less than half time.

(f) FORT VALLEY STATE UNIVERSITY

Simmons, Julius C.: Counselor, Department of Developmental Studies, as needed for period beginning March 21, 1997, and ending June 11, 1997, at less than half time.

(g) DALTON COLLEGE

Lingo, Mary Ella: Cashier Clerk, (NTT) as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Appointment of Faculty: The Board approved the appointment of faculty members at the salaries and for the period recommended at the following institutions: Georgia Institute of Technology, Georgia State University, Medical College of Georgia, University of Georgia, Georgia Southern University, Valdosta State University, Armstrong Atlantic State University, Augusta State University, Columbus State University, Fort Valley State University, Georgia College & State University, Kennesaw State University, Georgia Southwestern State University, North Georgia College & State University, Bainbridge College, DeKalb College, Dalton College.

Approval of Faculty for Tenure: The Board approved tenure for the faculty members at the following institutions: Georgia Institute of Technology, Georgia State University, Medical College of Georgia, University of Georgia, Georgia Southern University, Valdosta State University, Albany State University, Armstrong Atlantic State University, Augusta State University, Columbus State University, Clayton College & State University, Georgia College & State University, Georgia Southwestern State University, Kennesaw State University, North Georgia College & State University, Southern Polytechnic State University, Savannah State University, State University of West Georgia, Abraham Baldwin Agricultural College, Darton College, Bainbridge College, DeKalb College, Dalton College, East Georgia College, Floyd College, Gainesville College, Gordon College, Macon College, Middle Georgia College, South

Georgia College, Waycross College.

ORGANIZATION AND LAW COMMITTEE

The Committee on Organization and Law met on Tuesday, May 13, 1997, in Room 7005. Present were Chair Edgar L. Jenkins and Elridge W. McMillan. Chairman Jenkins reported to the full Board on Wednesday that the Committee had reviewed five applications for review; each was considered and approved as recommended. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. In the matter of **Robert Lindsey at Abraham Baldwin Agricultural College**, concerning dismissal from position, the application for review was denied.
2. In the matter of **Shirley Paremora at Savannah State University**, concerning termination from three positions, the application for review was referred to an impartial hearing officer.
3. In the matter of **Delia S. Austin at the Medical College of Georgia**, concerning dismissal from employment, the application for review was denied.
4. In the matter of **Ramon L. Harrison at Southern Polytechnic State University**, concerning a decision of the hearing review board, the application for review was denied.
5. In the matter of **James Washington at the University of Georgia**, concerning readmission following second scholastic dismissal, the application for review was continued until the July Board meeting.

COMMITTEE ON FINANCE AND BUSINESS

The Committee on Finance and Business Operations met Tuesday, May 13, 1997, in the Board Room, Room 7007. Present were Chair Kenneth W. Cannestra, Vice Chair William B. Turner, and Regents S. William Clark, Jr., J. Tom Coleman, Jr., Edgar L. Jenkins, Donald M. Leebern, Jr., and Glenn S. White. Chairman Cannestra reported that five items were reviewed. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. Amendment to Fiscal Year 1996-1997 Budget

Approved: The Board approved the consolidated amendment to the Fiscal Year 1996-1997 Budget of the University System of Georgia as displayed in Appendix I.

Background: In May 1996, the Board of Regents, in an effort to reduce the number and complexity of amendments, revised the budget amendment process. Under the new procedure, the Board continues to approve all budget amendments, but the monthly budget amendment report will highlight and discuss amendments only where changes exceed 5% of the budget or would add significant ongoing expenses to the institutions. The following amendment is presented for review by the Board of Regents in accordance with the new guidelines. Bainbridge College requests a 14.34% increase (\$6,507) in the Student Activities Budget. This increase is to reflect: 1) greater than anticipated receipts in the Student Activities Fees, and 2) funds carrying forward from prior years being greater than anticipated. These funds have been allocated to various student organizations.

2. Administrative Approval of Final Fiscal Year 1997 Budget Amendments

Approved: The Board authorized Chancellor Stephen R. Portch administratively to approve final amendments to the Fiscal Year 1997 Budget submitted by the institutions of the University System during the period between the June meeting of the Board of Regents and the end of the fiscal year (June 30, 1997).

3. Increase in Fees for the Kennesaw State University MBA for Experienced Professionals Program, and the Georgia State University Executive MBA Program

Approved: The Board authorized Kennesaw State University to increase its fee for the MBA Experienced Professionals Program from \$21,375 to \$23,625, a 10% increase effective in Fall of 1997, and Georgia State University to increase its fee for the Executive MBA Program from \$30,500 to \$32,500, a 6.5% increase effective in the Fall of 1997.

The Kennesaw fee is for the entire eighteen-month program, covering six quarters, and will be paid in six installments of \$3,937.50, with an \$875 non-refundable advanced payment made before the program begins to reserve the accepted individual's place in the class. When the Kennesaw State program was approved in 1992, it was expected that the fee differential between its program and Georgia State's program would be comparable in terms of percentage to the differential that exists between the tuition rates of the two institutions. The proposed increase complies with that expectation.

4. Allocation of Regents' Opportunity Grants

Approved: The Board approved allocations for Regents' Opportunity Grants for 1997-1998. The Regents' Opportunity Scholarship Program was authorized by House Bill 1463 of the 1978 General Assembly. The intent of the program is to increase the enrollment in University System of Georgia institutions of historically disadvantaged students in previously under-represented populations. Allocations to the institutions are based upon a combination of factors, i.e., Georgia residents enrolled in graduate/professional program offerings in which historically disadvantaged students are under-represented.

5. Allocation of Regents' Scholarship Appropriation, Fiscal Year 1998

Approved: The Board authorized the allocation of the Regents' Scholarship Appropriation for Fiscal Year 1998 to the various institutions of the University System of Georgia. Historically the Board allocations to institutions are based on the previous Fall Quarter headcount enrollment of Georgia residents. In the case of new institutions, allocations are based on the estimated headcount enrollment of Georgia residents.

COMMITTEE ON REAL ESTATE & FACILITIES

The Committee on Real Estate and Facilities met on Tuesday, May 13, 1997, in the Board Room, Room 7007. Present were Chair J. Tom Coleman, Jr., Vice Chair William B. Turner, and Regents Thomas F. Allgood Sr., Kenneth W. Cannestra, S. William Clark, Jr., J. Tom Coleman Jr., Edgar L. Jenkins, Donald M. Leebern, Jr., and Glenn S. White. Chairman Coleman reported fourteen items on the agenda; thirteen required action. The Committee recommended full approval of all items except two, items ten and twelve, on which the Office of Facilities is to report to the Committee in June. Items one through five were voted on as a consent agenda. Motion made and seconded, the Board unanimously approved and authorized the following:

1. Rental Agreement, 1520 Rose Creek Drive, Watkinsville, The University of Georgia

Approved: The Board declared a garage apartment located at 1520 Rose Creek Drive, Watkinsville, Georgia, no longer advantageously useful to The University of Georgia or other units of the University System of Georgia, but only to the extent and for the purpose of allowing this space to be rented to Melonie Thompson and Thomas M. Hall for the benefit of the

University System of Georgia.

Also Approved: The Board authorized the execution of a rental agreement between Melonie Thompson and Thomas M. Hall, Tenants, and the Board of Regents, Landlord, covering an approximately 950 square foot garage apartment, located at 1520 Rose Creek Drive, Watkinsville, for the period June 1, 1997, through June 30, 1997, at a monthly rental of \$300.00 (\$3,600 per year/\$3.79 per square foot per year), with an additional one-year period beginning July 1, 1997, and ending June 30, 1998, for the benefit of the University of Georgia.

Also Approved: The terms of the above rental agreement be subject to the review and legal approval of the office of the Attorney General.

The apartment is located on a farm of the College of Veterinary Medicine, which is located in a quiet, isolated, rural area. The garage has recently been renovated into an apartment which is in excellent condition. Operating costs are estimated to be \$2,500 for maintenance and electricity. The University will benefit from the presence of tenants in this apartment as they will assist with maintenance of the premises and their presence will discourage trespassers and thieves.

The apartment is not currently advantageously useful to The University of Georgia or the University System except as used in this rental agreement.

2. Rental Agreement, 1240 S. Lumpkin Street, The University of Georgia

Approved: The Board declared approximately 1,132 square feet of space located at 1240 S. Lumpkin Street, Athens, Georgia, no longer advantageously useful to The University of Georgia or other units of the University System of Georgia, but only to the extent and for the purpose of allowing this space to be rented to University Employees Federal Credit Union for the benefit of The University of Georgia.

Also approved: The Board authorized the execution of a rental agreement between the Board of Regents, Landlord, and the University Employees Federal Credit Union, Tenant, covering 1,132 square feet of space located at 1240 S. Lumpkin Street, Athens, Georgia, for the period of July 1, 1997, through June 30, 1998, at a monthly rental of \$200.00 (\$2,400.00 per year/\$2.12 per square foot per year) with no option to renew.

Also approved: The terms of this rental agreement be subject to review and legal approval of the office of the Attorney General.

The University Employees Federal Credit Union has utilized on-campus space since 1969. The space has been leased to the University Employees Federal Credit Union since July 1988. The rental rate for the last option period of the 1992 agreement was \$200 per month. This agreement is for a one-year period with no option to renew.

The property consists of a one-story brick building that is 31 years old. The University of Georgia will have no associated operating costs.

As part of the consideration for this agreement, the Credit Union serves many University employees and its location is desirable to the University.

The property does not fit into any immediate foreseeable future plans for use by the University and is not advantageously useful to the University or University System of Georgia, but only to

the extent and for the purposes of entering into the proposed lease.

3. Rental Agreement, Middle Georgia College

Approved: The Board declared Building 270, located on Cook Road on the campus of Middle Georgia College, to be no longer advantageously useful to Middle Georgia College or other units of the University System of Georgia but only to the extent and for the purpose to allow this land to be rented for the benefit of the University System of Georgia.

Also Approved: The Board authorized the execution of a rental agreement with Dr. Robert Heath for Building 270 for a seven-day period commencing June 23, 1997, and ending June 30, 1997, with an additional one-year period beginning July 1, 1997, and ending June 30, 1998, at a rental of \$650 per month.

The terms of this rental agreement be subject to review and legal approval of the office of the Attorney General.

The property on the campus of Middle Georgia College was formerly the residence of President Alderman who died in 1989. Since that time the house has been rented.

Most recently the property was rented to a physician at Bleckley County Hospital for \$600 per month.

4. Rental Agreement, South Georgia College

Approved: The Board declared approximately 37.47 acres of land located on the campus of South Georgia College no longer advantageously useful to South Georgia College or other units of the University System of Georgia, but only to the extent and for the purpose to allow this land to be rented to the City of Douglas, Georgia, for the operation of a golf course for the benefit of South Georgia College and the Douglas, Georgia community.

Also approved: The Board authorized the execution of a rental agreement between the Board of Regents and the City of Douglas, Georgia, covering the above approximately 37.47 acres of land at South Georgia College, for use by the City of Douglas in the operation of a golf course, with the right given to the City of Douglas to sub-rent the property for golf course purposes, for the period beginning July 1, 1997, and ending June 30, 1998, with option to renew for four consecutive one-year periods, at an annual rental of \$1.00, with either party having the right to cancel upon ninety (90) days notice.

Also Approved: The terms of the above rental agreement be subject to review and legal approval of the office of the Attorney General.

The golf course property has been rented to the City of Douglas since March, 1988. The original agreement was renewed by the Board in 1992. This agreement will renew the rental for an additional five years.

The rental of the golf course has permitted the rehabilitation of this golf course for the use by the community and College. The private operation of this facility has enabled the proper operation and maintenance of the golf course.

The College uses this golf course as part of the Physical Education program. The use of this facility without charge is part of the consideration for this rental agreement.

5. Rental Agreement, 26.2 Acres, Richmond County, Medical College of Georgia

Approved: The Board declared approximately 26.2 acres of land located in Richmond County, Georgia, adjacent to Gracewood State School, Augusta, Georgia, no longer advantageously useful to the Medical College of Georgia or other units of the University System of Georgia, but only to the extent and for the purpose of allowing this space to be rented to Carlson W. Hayes for the benefit of the Medical College of Georgia.

Also Approved: The Board authorized the execution of a rental agreement between the Board of Regents, Landlord, and Carlson W. Hayes, Tenant, covering 26.2 acres of land located in Richmond County, Georgia, adjacent to Gracewood State School, Augusta, Georgia, for the period July 1, 1997, through June 30, 1998, at a monthly rental of \$43.67 (\$524.04 per year/\$20 per acre), with no option to renew.

Also Approved: The terms of this rental agreement be subject to review and legal approval of the office of the Attorney General.

The 26.2 acre tract is part of a 93.78 acre tract of land (zoned agricultural use) which was purchased by the Board in 1974 to be used for animal research by the Medical College of Georgia. The remaining tract, not being leased, is used for pasture land and is the location of an existing animal research laboratory. No associated operating costs are anticipated for the leased tract.

Mr. Carlson W. Hayes, who owns an adjacent tract of land on which he grazes cattle, intends to utilize the property as pasture land. He will provide maintenance for the property.

Rental payments were determined based upon an assessment of the fair market value of land used for these purposes in the local area and following consultation with UGA and the local Agricultural Extension Agent.

The property does not fit into any immediate foreseeable future plans for use by the Medical College of Georgia and is not advantageously useful to the Medical College of Georgia or University System of Georgia, but only to the extent and for the purposes of entering into the proposed lease.

6. Gift of Property, Medical College of Georgia

Approved: The Board accepted title to property located at 919 and 933 Fifteenth Street, Augusta, Georgia, from the Medical College of Georgia Foundation, Inc., for the use and benefit of the Medical College of Georgia as student housing and as office space for the activities of University Advancement, Auxiliary Services and Continuing Education.

Also Approved: The legal details involved with this gift be handled by the office of the Attorney General.

The 69,000 square foot building located at 919 Fifteenth Street is 18 years old and was acquired by the Medical College of Georgia Foundation, Inc. on December 23, 1988, for \$2,200,000. The

34,000 square foot asphalt parking lot located at 933 Fifteenth Street was acquired on December 27, 1988, for \$246,000.

Since acquisition by the Foundation, the property has been leased to the Medical College of Georgia (\$477,000/yr) as student housing for 102 students and as office space for the activities of University Advancement (which includes Medical College of Georgia Foundation, Alumni Affairs, and Institution Relations), Auxiliary Services, and Continuing Education. These uses will continue after acquisition.

Phase I Environmental Assessments dated February 24, 1997, and June 19, 1996, for both parcels have been completed by GSC Environmental Laboratories, Inc., indicating no significant problems.

An appraisal performed by E.W. Reece, II, MAI of Augusta, Georgia, effective December 21, 1996, indicated the property value as \$2,958,000. The tax assessment is \$2,963,800. Operating costs are \$330,500 per year and will be funded by the Medical College of Georgia Operating Budget.

Medical College of Georgia staff report that minor renovations are required and include replacement of an air conditioning system in the kitchen, new water heaters on the west wing, installation of ceiling tiles and flooring in several rooms, at an estimated cost of \$389,000, using Medical College of Georgia Interest Income and Auxiliary Reserves. There are no restrictions or reversions on the gift by the donor. There are no known easements or restrictions on the property with the exception of utility easements.

7. Authorization of Project "Savannah River Lab Greenhouse/Headhouse," The University of Georgia

Approved: The Board authorized Project "Savannah River Ecology Lab Greenhouse/Headhouse", U.S. Savannah River Site, S.C., The University of Georgia, with a total project budget of \$1,150,000 using U.S. Department of Energy Funds.

Also Approved: The terms of the contracts be subject to review and legal approval of the office of the Attorney General.

The project will expand and renovate the existing facility which is owned by the United States government and controlled by the Department of Energy. Research has been ongoing for over 25 years and this project will expand and renovate the Headhouse and renovate the Greenhouse.

The University of Georgia has an agreement for use of the facility for 5 additional years.

Funds were granted to the University of Georgia Research Foundation under a Cooperative Agreement. These funds have subsequently been placed in a University account.

The Board of Regents and The University of Georgia have been asked to manage the design and construction of the project.

An architectural selection process has taken place. If the project is approved, the architectural firm of Huges/Beattie and Associates, Augusta, will be selected to design this facility.

8. Rental Agreement, Armstrong Atlantic State University

Approved: The Board authorized the execution of an Addendum to the Rental Agreement between Atlantic Investors, Ltd. - Series V, Landlord, and the Board of Regents, Tenant, covering 48 apartment type residential units for the period July 1, 1997, through June 30, 1998, at a monthly rental of \$20,272.20 (\$243,266.40 per yr./\$5,068.05 per unit per year.) for the use of Armstrong Atlantic State University.

Also Approved: The terms of this Addendum to Rental Agreement be subject to review and legal approval of the office of the Attorney General.

Armstrong Atlantic State University has requested Board approval on the continued rental of 48 apartment type residential units for use of Armstrong Atlantic State University.

The rental rate for the renewal period is a 3.0% increase over the current monthly rental.

In addition to renting the dorm type units to the Board, the owner allows Armstrong Atlantic State University the use of a 1,700 square foot house for use as a radiologic technologies laboratory for \$1.00 per year.

The facilities house approximately 175 students (fall occupancy). These students are primarily intercollegiate athletic students, health science students, international students and students in the 13 county service area who are not within commuting distance.

9. Rental Agreement, 2085 S. Milledge Avenue, The University of Georgia

Approved: The Board authorized the execution of a rental agreement between Louis Felder, Richard Marbut, and James S. Bernstein, Landlords, and the Board of Regents of the University System of Georgia, Tenant, covering 15,392 square feet of office and storage space located at 2085 S. Milledge Avenue, Athens, Georgia, for the period of July 1, 1997, through June 30, 1998, at a monthly rental of \$12,705 (\$152,460 per year/\$9.91 per square foot per year) with the option to renew on a year-to-year basis for five (5) consecutive years for the use of The University of Georgia.

Also Approved: The terms of this rental agreement be subject to review and legal approval of the office of the Attorney General.

The Board, on behalf of The University of Georgia, has leased this space since July 1992. The last option period under the rental agreement has been exercised and a renewal of the agreement is needed. The rental rate for the most recent period was \$12,450 per month. This lease represents a 2 percent increase in rent. The rent for each of the option periods will increase 4 percent over the previous period's rent.

The office space is approximately 13,698 square feet in an office building. The storage space is approximately 1,694 square feet in a nearby storage shed.

The College of Education's Test Scoring and Reporting Services occupies the space. Its primary function is to provide scoring and reporting services under contract with the State Department of Education to all schools and school systems in the state. All costs of this rental agreement, including \$11,500 in operating expenses, are entirely paid by the State Department of Education. No space is available on campus and the landlord has configured the property to meet

production requirements. When space becomes available on campus, this lease will be terminated.

10. Rental Agreement, Middle Georgia Technology Development Center, Macon College

Deferred until June Board Meeting.

11. Rental Agreement, 1905 Barnett Shoals Road, Athens, Medical College of Georgia

Approved: The Board authorized the execution of a rental agreement between Janet M. Kellett, Landlord, and Board of Regents, Tenant, covering 15,500 square feet of classroom space located at 1905 Barnett Shoals Road, Athens, Georgia, known as Green Acres Shopping Center, for the period July 1, 1997, through June 30, 1998, at a monthly rental of \$9,270.29 (\$111,243.48 per year/\$7.18 per square foot per year), with option to renew for four consecutive one year periods beginning July 1, 1998, for use of the Medical College of Georgia.

Also Approved: The terms of the rental agreement be subject to review and legal approval of the office of the Attorney General.

The Board, on behalf of the Medical College of Georgia, has rented this property since July, 1991. The last option period under the rental agreement has been exercised and a renewal of the agreement is needed.

The classroom space is approximately 15,500 square feet in a shopping center.

The School of Nursing utilizes this space for its SONAT program. Its primary function is to provide classroom and library facilities for the Nursing Program operated by Medical College of Georgia in Athens.

Operating costs for this rental agreement are included in the rental rate.

12. Rental Agreement, Fort Valley State University

Approved: The Board authorized the execution of a rental agreement between Arkwright Road Associates, Landlord, and Board of Regents, Tenant, covering 4,360 square feet of classroom/office space located in the CIGNA Building, 3920 Arkwright Road, Macon, Georgia, for the period beginning July 1, 1997, and ending June 30, 1998, at a rental of \$6,900 (\$82,800 per year/\$18.99 per square foot per year), with option to renew for four (4) consecutive one-year periods beginning July 1, 1998, for use of Fort Valley State University.

Approved: The terms of this rental agreement be subject to review and legal approval of the office of the Attorney General.

The Board, on behalf of Fort Valley State University, has rented this property since July 1991. The last option period under the rental agreement has been exercised and a renewal of the agreement is needed. The rental rate for the most recent period was \$6,540 per month. This rental agreement represents a 6% increase over the previous period.

The classroom/office space is located in an office building and will be used to house the external degree programs for Fort Valley State University in the Macon area. This includes graduate programs through the School of Education, Graduate and Special Academy Programs and undergraduate courses in Business and Economics.

Operating costs for this rental agreement are included in the rental rate.

13. Information Item - Student Housing Task Force

The Task Force for Student Housing gave a presentation to the Committee. The Task Force is comprised of students, university presidents, chief business officers, vice presidents for student affairs, facility operators, and auxiliary services/housing directors. The Task Force's charge is to develop baseline data on existing student housing, determine current and future needs for renovation and expansion, and offer recommendations regarding maintenance, operations, planning and funding. To do this, members are reviewing the available literature and system data, a system survey of the 34 campuses and reviewing a national benchmarking survey. Current enrollments can support a 13% increase over current capacity and projected enrollments (5 years) can support an increase of 21% over current capacity.

AUDIT COMMITTEE

The Audit Committee met on Tuesday, May 13, 1997, in Room 7005. Present were Regents J. Tom Coleman, Jr., Vice Chair, Kenneth W. Canestra, and Joseph E. Kennedy. Regent Coleman presided in Chair Baranco's absence. Regent Coleman reported that the first item on the agenda was a report from KPMG on the results of Cash Management Audits conducted at the large institutions.

1. Information Item:

Report on Cash Management Audit: The Audit Committee received a report from KPMG on the results of Cash Management Audits conducted at the large institutions. The report outlined existing best practices as well as potential opportunities for improvement.

The Committee recommended including another group of institutions to be reviewed in the FY 98 Audit Plan.

COMMITTEE ON THE TEACHING HOSPITAL

The Committee on the Teaching Hospital met on Tuesday, May 13, 1997, in Room 7005. Present were Chair Thomas F. Allgood, Sr., Regents Kenneth W. Canestra, S. William Clark, Jr., J. Tom Coleman, Jr., Edgar L. Jenkins, Donald M. Leebern, Jr., and Elridge W. McMillan. Chairman Allgood reported to the full Board on Wednesday that President Tedesco and his staff presented two information items. Dr. Tedesco informed the committee that he will be retaining a professional search firm to locate and identify a person to serve as CEO of MCG Health, Inc. The second item concerned the leasing of property on which MCG will operate a geriatric care facility. No action required from Board of Regents.

1. Information Item:

Update on Search for Interim CEO for MCG Health, Inc. MCG Health, Inc., intends to use a search firm and seek a permanent CEO.

2. Information Item:

Update on Lease Proposal for Geriatric Center Facility.

SPECIAL PRESENTATION: 1997 CHANCELLOR'S AWARD FOR COLLABORATIVE EXCELLENCE

Chancellor Portch presented the 1997 Chancellor's Award for Collaborative Excellence to the COMPASS/ICAPP Program at Columbus State University. Dr. Tom Jones, who accepted the award on behalf of the university, told the Chancellor and the Board that the award money would go to purchase a Sharp XGE 1000 U data video projector. Dr. Jones then recognized Dr. Leary Bell, the Chairman of the Computer Science Program at Columbus State University and Director of the COMPASS/ICAPP Program.

OLYMPIC OVERSIGHT COMMITTEE

Regent Edgar Rhodes introduced Assistant Vice Chancellor for Management and Audit Services, Levy Youmans, who presented the final report from the Olympic Oversight Committee. Mr. Youmans made special mention of Director of Communications and Marketing, John Millsaps, for his contribution to the report to the Board. He then introduced President Wayne Clough of the Georgia Institute of Technology; Vice President of External Affairs, Mr. Tom Lewis, Georgia State University; and Executive Director for International Education, Dr. David Coker, the University of Georgia, who assisted in the presentation.

Mr. Youmans noted that shortly after the announcement in 1990 that Atlanta had been chosen as the host city for the 1996 Olympic Games, the Board of Regents recognized the potential impact this event would have on the University System. He said that it became clear that the Board of Regents would need a coordinated oversight of its total involvement with the Olympic Games. In October of 1992, the Board of Regents created what has become known as the Olympic Oversight Committee. The responsibility of that committee was to guide and direct all institutional involvement and recommend approval of all contracts and agreements that might follow. Regent Edgar Rhodes was named chair of the committee. Regent Rhodes also served on the Board of Metropolitan Atlanta Olympic Games Authority (MAOGA), established to insure the financial stability of the games and protect the state's interest. Other Regents serving on the Olympic Oversight Committee were: Regents A.W. "Bill" Dahlberg, Edgar L. Jenkins, Elridge W. McMillan, Donald M. Leebern, Jr. former Regents Elsie P. Hand, John Henry Anderson, and Arthur M. Gignilliat, Jr. Mr. Youmans stated that contract negotiations between the University System of Georgia and ACOG began in December 1992 and ran through May of 1996. An initial contract, which would later be known as the Master Venue Agreement, set the framework for all subsequent agreements to be made between the System and ACOG. A set of guiding principles was developed to guide this agreement and all future agreements. While a primary goal of the System was to involve as many institutions as possible, it would only be pursued on the condition that there would be no financial cost to the University System. This principle as well as others helped to guide as many as twenty-two other contracts involving over \$377,000,000. Mr. Youmans then made special mention of Mr. G. Hogan, who served as Governor Miller's Olympic Coordinator and has since retired from state government, and Mr. Roland Matson of the Attorney General's office who helped to guide the System from a legal standpoint.

Institutional involvement was experienced at some level by each campus. The Georgia Institute

for Technology, Georgia State University, and the University of Georgia hosted venue sites for the Olympics. Paralympic training sites were held on the campuses of sixteen System institutions. Savannah State University hosted paralympic teams from Greece and Nigeria; Georgia College & State University hosted nine badminton teams; Georgia Southwestern University hosted the Russian swim team; North Georgia College & State University hosted the Australian canoeing team. Other involvement included housing of athletes, volunteers, ACOG staff, and security personnel. Aside from the Georgia Institute of Technology and Georgia State University which hosted the Olympic Village, four other institutions hosted athletes: Armstrong Atlantic State University, North Georgia College & State University, Southern Polytechnic State University, and the University of Georgia. Twenty-one institutions participated in the Olympic Torch Relay, and six institutions participated in Olympic parking and generated more than \$350,000 in revenue for their institutions.

Mr. Youmans then turned to some of the physical legacies. Georgia State University gained new facilities and improvements totaling \$88,000,000. The Georgia Institute of Technology's new facilities and improvements totaled \$195.5 million and the University of Georgia's new facilities and improvements totaled \$1.6 million. All contracts were settled and paid. The financial results of the Paralympic activities reveal that all contracts and obligations have been met in full and there were no financial losses to institutions due to participation with the Paralympics. Mr. Youmans then concluded his portion of the report and introduced President Wayne Clough of the Georgia Institute of Technology.

President Clough thanked Mr. Levy Youmans for all his aid to the Georgia Institute of Technology and also thanked Regent Rhodes and Chancellor Portch. He lauded Mr. Bill Miller and Mr. Bill Ray who were hired by Georgia Tech to assist with the process of the Olympics. Finally, he thanked all sister institutions for their assistance. He noted that while Atlanta became a global city, Georgia Tech became a global institution. He noted that over \$190 million worth of buildings and renovations were made at the institution, \$42,000,000 of which came from ACOG, the rest from other sources. He noted that approximately \$100,000,000 came from pay-back bonds. President Clough noted that in order to pay back those bonds it is crucial that the Georgia Institute of Technology fill its student housing. He said that the new housing means that there is no more room for academic buildings; a master planning project is underway to address this problem.

President Clough said that he had concerns regarding the status of the institution after the Olympics. That is why the campus undertook a major strategic planning process. In addition, there was concern about filling up the residence halls to pay back the bond. President Clough said that while there was a great deal of excitement and enjoyment over the Olympics, there was strain on the campus as well. President Clough said the summer quarter was very compressed at seven weeks, but classes did run, and the institution is meeting its payback notes on the residence halls. Despite the disruption, Georgia Tech experienced a record year: a record number of women and minorities graduated and it was a record year for research and academic awards. He said looking forward, the institution is emphasizing its new residential halls to make the campus a more residential campus. One of the ways the campus hopes to achieve this is by playing a bigger role in the surrounding community. President Clough then introduced Mr. Tom Lewis from Georgia State University.

Mr. Lewis began by thanking the Board and especially Regent Rhodes and Levy Youmans for all their support and help. He noted the changes and additions that came about in 1996 for Georgia State University with the opening of the Rialto Theatre for Georgia State University's Music

Department, the ground breaking for the new student center, the creation of the School of Public Policy, and the beginning phases of a comprehensive planning campaign. He categorized the changes that the Olympics helped to create as 1) major campus changes, 2) a strengthened position in research, and 3) heightened visibility for the University. He noted that becoming a residential campus was a pivotal point for Georgia State University. This major change has helped make Georgia State University a first choice for many freshmen who want the residential experience. He said that the dorms are now three quarters full and the institution is on target to fill the dorms within two years and is paying back the bonds. He then noted the expansion of the Georgia State University sports arena. Through the help of \$2.5 million from ACOG, lighting was added as well as additional seating and handicap access. He then turned to some other changes including the remodeling of the ground floor of the One Park Place building, the expansion of the art gallery, and general repairs to the exterior of the campus. He then focused on the areas of academics and research. He mentioned the Laboratory for Elite Athletes directed by Dr. Dave Martin and Dr. Dan Bernadotte who assisted some of the Olympic athletes in preparing for the games. Dr. Dan Bernadotte was one of the coaches on the Olympic Gymnastic team. The lab assisted athletes who were not accustomed to the hot southern climate adjust to the heat and humidity. Georgia State University coordinated all the bio-mechanic research for the International Olympic Committee. Bio-mechanics is the study of the body's movements. Another part of this center is the Sports Medicine Science and Technology Lab which is directed by Dr. Walt Thomas. This lab coordinated all the sports medicine and science research for the Paralympics.

Mr. Lewis then turned to the international demographics of Georgia State University, pointing out that Georgia State University's international student population is 1,100. He noted the Welcome Wall, a wall on campus devoted to messages from GSU students to athletes from their home countries. He commented that Georgia State University was host to the Olympic Women exhibit and several other art exhibits. The institution published an Olympic "survival guide" to aid visitors to the city. He said in conclusion that Georgia State University's goal through the Olympics was to raise the profile of the University System and to let people know more about Georgia State University. He then introduced Dr. David Coker from the University of Georgia. Dr. Coker noted that he was speaking on behalf of President Knapp who was unable to come due to an honor's day program at The University of Georgia. He thanked the Board, retired State Olympic Coordinator, G. Hogan, and Levy Youmans for all their help and assistance during the Olympic months. He noted the three venues that The University of Georgia hosted during the Olympics: the soccer venue, the volley ball venue, and the women's rhythmic gymnastics venue. The University of Georgia prepared food for volunteers and athletes, housed volunteers, athletes, and Olympic officials. The University's parking facilities parked over 30,000 cars a day and its bus system delivered people to and from Olympic venues on time each day. The University of Georgia's Athletic Department assisted ACOG in preparing the football field for Olympic events leaving it one of the country's premier football fields with non-diseased hedges and proper drainage. He then praised the great efforts of faculty and staff. He noted that the Olympic experience strengthened the bond between the University and the community. He then thanked the Board for allowing the University of Georgia the privilege of playing a part in the Olympics and for what was a "signature event in the history of the University."

Mr. Levy Youmans then introduced a video that the Georgia Institute of Technology produced on its Olympic experience which concluded the presentation.

Chairman Allgood gave his thanks on behalf of the Board to G. Hogan, Roland Matson, and

Levy Youmans for their great efforts assisting the University System with its role in the Olympic Games. Chancellor Portch, Chairman Allgood, and Regent Rhodes then presented Mr. Hogan, Mr. Matson, and Mr. Youmans with Resolutions.

Chancellor Portch asked for the Board's approval to have a resolution drawn up to recognize Regent Edgar Rhodes for his work as Chair of the Board of Regents' Olympic Oversight Committee. Motion was made and seconded and unanimously approved. Regent Rhodes thanked the Board and then asked the Chancellor if he would write a letter of thanks to Governor Zell Miller, Lt. Governor Pierre Howard, and Mr. Jim Cofer, former Vice Chancellor for Finance, for their support of the University System and its role in the Olympics.

Motion was then made and seconded that the Olympic Oversight Committee be officially dissolved.

Special Guests

Regent Leebern introduced guests from the Department of Revenue, Mr. T. Jerry Jackson, Commissioner of Revenue for the State, and Assistant Commissioner, Mr. Robert Lenihan.

CHANCELLOR'S REPORT TO THE BOARD

The Chancellor began with an observation that the Central Office Staff's move from 240 Washington Street, S.W. to 270 Washington Street S.W. is part of a larger reorganization of state space ordered by Governor Miller to accommodate the expansion needs of the judicial offices. The courts, which need additional space to accommodate current judicial operations, will move into the Board of Regents' former offices. The Board of Regents' operation and the Governor's Office of Planning and Budget were assigned the space being vacated by the Department of Revenue, some of whose functions are being moved to an external location.

Chancellor Portch noted that the Board now has the ability to consolidate its staff from outlying locations at Georgia State University, Kennesaw State University, Georgia Southern University and the Twin Towers complex. Permanent employees will total 109 with 12 student workers in the Trinity-Washington Building. The Chancellor said that he is pleased, both for practical and symbolic reasons, that the Central Office will be able to stay in close proximity to the Capitol, to stay in a state office building, and to be conveniently located for Board members and campus visitors from around the state.

Chancellor Portch then gave his thanks to Dr. Art Dunning, Sr. Vice Chancellor of External Affairs, and his staff for making the move virtually invisible to customers of the Board of Regents by making sure there was no interruption of service.

Chancellor Portch then noted the fifth annual Ms. Foundation for Women's "Take Our Daughters to Work Day." University System institutions hosted more than 1,200 young women. One goal was to expose hundreds of girls to the 2001 admissions requirements for college. "Daughter's Day" was co-sponsored with the Georgia Association for Women in Education; the Georgia Chapter of the American Association of Women in Community Colleges; the American Council of Education/National Identification Project; the University of Georgia's 4-H Program; the American Association of University Women; and Girls, Inc. According to studies, during adolescence, girls often receive less attention than boys in school and in youth-serving programs. They also suffer from lower self expectations than do boys. This program is designed to raise adolescent girls' awareness of opportunities and their expectations regarding education and careers.

Dr. Portch named meetings in which he had participated in the past month. These included three consecutive meetings in San Diego: SHEEO (State Higher Education Officers), NASH (National Association of System Heads), and AGB (Association of Governing Boards). He also participated in the Education Commission of the States meeting, held in Atlanta, chaired by Governor Miller. Chancellor Portch noted his attendance as a state delegate at the President's Summit held in Philadelphia, along with President Siegel of Kennesaw State University and Department of Education Board Chair Johnny Isakson.

Chancellor Portch noted that he chaired a meeting in Washington hosted by the American Council of Education on P-16 initiatives nationally. This was a meeting of some of the best educational minds in America. He attended a meeting of Georgia Post-Secondary Education Collaborative Council (GPECC) at Augusta Tech. He commented that the continuing cooperation between the Department of Technical and Adult Education and the University System was extremely well received by the public and the press.

He had the honor of participating in two inaugurations: Michael Hanes at Georgia Southwestern State University and Portia Shields at Albany State University. He thanked Regents John Hunt and Thomas Allgood for their respective roles, Regent S. William Clark who attended both, and Regent Juanita Baranco for participating.

Chancellor Portch reported another Runnin' Regents' victory at the State University of West Georgia. He thanked Regent Rhodes who sat squarely in the Regents' cheering section.

Chancellor Portch reported that a number of Regents attended the Two-Year College Academic Luncheon. He reported that two of the students honored went on to be recognized nationally by USA Today: Ivy Cadle, the student at East Georgia College who gave the invocation at the October Board of Regents meeting, was named to the first team of the 1997 All-USA Academic team for Community and Junior Colleges. Jessica Huamani, a student of Waycross College, was named to the third team. (Both are majoring in Biology). Copies of the USA Today edition were given to each Regent.

Abraham Baldwin Agricultural College made the front page of the Atlanta Journal-Constitution for the first time when students Carla Scruggs and Maria Tenorio were pictured with their horses getting ready for the annual Peach State Stampede. ABAC has the only collegiate rodeo team in Georgia.

Chancellor Portch noted that on its 50th anniversary, Stanley W. Lindberg, the 20-year editor of the Georgia Review was featured in the Atlanta Journal-Constitution under the headline "a literary standard." The Georgia Review is published by the University of Georgia and enjoys a national reputation for excellence for its essays, fiction, poems, and reviews. "Given a choice of having his work appear in the New Yorker or the Georgia Review," award-winning writer Frederick Busch said he "would choose the Review, hands down."

Chancellor Portch said The University of Georgia School of Law staked a new claim of excellence when it won the Association of Trial Lawyers of America Mock Trial competition in Denver, Colorado, in March. Kennesaw State University's model United Nations team competed in the Harvard World Model U.N. held in Budapest, winning five honorable mentions and one best justice award.

Chancellor Portch then introduced three student assistants working in the Central Office: Ms. Dina Rolle works with the Office of External Affairs and attends Georgia State University; Ms. Kenya Green works for Legal Affairs and attends Georgia State University; and Ms. Nadine O'Conner works for the Office of Information and Technology and attends Georgia State University. Three years ago the Central Office began hiring students. It's something Chancellor Portch said he believes in very strongly because they serve as a vibrant reminder of why the University System exists, because they provide excellent service, and because they keep us younger more than they age us!

STRATEGIC PLANNING COMMITTEE/MEETING OF THE "COMMITTEE OF THE WHOLE"

Chairman Allgood then asked for a motion to recess the regular Board meeting and convene the Strategic Planning Committee as a meeting of the Committee of the Whole. Motion made and seconded, Chairman Donald M. Leebern convened the meeting of the Committee of the Whole. He then introduced Sr. Vice Chancellor James Muyskens to give the presentation.

Dr. Muyskens reminded the Board that his presentation had its origins in the Board's 1995 vision statement "Academic Excellence for the New Millennium." At that time, the Board asked the Chancellor's staff to develop strategic enrollment policies which would determine the number of students in the various institutions. In December of 1996 the Board adopted the Planning Assumptions and Enrollment Planning Principles. At the time of the adoption of those Principles, the Board asked the Chancellor's staff to develop enrollment targets. Dr. Muyskens emphasized that these projections were merely a starting point. He said that a Request for Proposals was sent to the campuses which sent in their enrollment projections. These projections were based on past enrollments, future growth, and instructional programs. The presidents were asked to look at their local conditions to help project what might change as well as include plans for distance learning, participation in P-16 and other factors that might affect enrollment. A meeting of all the presidents then took place at Valdosta State University to discuss the changes and adjustments that led to the Enrollment Targets.

Dr. Muyskens then turned to Enrollment Targets by sector. He noted that the Associate Degree institutions have the largest percentage of enrollment growth at 14%. He noted that the largest growth projection for a two-year college is Floyd College. This institution credits the rise in admission standards, an increase in classes being offered in computer sciences, as well as its leadership in cooperative programs with technical institutes for this increase. Dr. Muyskens noted that one of the enrollment principles that the Board adopted asked that enrollment growth be stabilized at institutions which exceed optimum size based on current or projected resources. He illustrated this principle with the two regional institutions, Georgia Southern University and Valdosta State University. He said that a rather modest growth is predicted because these two campuses are examples of institutions in which the focus needs to be on stability. He noted that on both of these campuses there has been rapid growth and that an emphasis has been placed on improving admission and academic standards and adjusting their facilities to the students they currently serve. He then turned to principle eight, which concerns promoting enrollment growth at those institutions that are below optimum size and have unused or under-utilized capacity and can ensure quality programs. He noted that the institution with the slowest growth pattern is Georgia College & State University, which has adopted as its mission to be a strong liberal arts school. He noted that this institution will be working very hard to raise standards and admission quality.

Turning to research institutions, he noted that the Georgia Institute of Technology is responding to two of the Board's interests: transfer and outreach. The institution plans to admit a larger number of well-prepared transfer students from other institutions and also hopes to expand efforts to be a resource for the entire state using distance learning and fostering economic development. Turning to Georgia State University, the addition of residence halls should assist the campus in attracting full-time students to join the mix of part-time, commuting students. The Medical College of Georgia will be expanding its distance learning programs such as offering the BSN at Gordon College and will be discontinuing some of its associate degrees. At the University of Georgia, which projects a 7% growth, the issue of optimal size is very much at the core of discussion. Growth that is too rapid would overwhelm its facilities and the city of Athens, while no growth would mean turning well-qualified students away.

Dr. Muyskens emphasized the difficulty of making accurate projections regarding enrollment targets. The first caveat is that the targets are being given to the institutions in terms of plus or minus 2%. Secondly, there will be rolling five-year targets so that each year there will be an update which will allow adjustments to be made. He reminded the Board that the report before them will lay on the table for at least 30 days and then opened the floor for comments and questions.

Regent Cannestra said he had some apprehension on whether the growth projected could be reached. He said he had reviewed 1997 enrollment figures and had visited the State University of West Georgia where he was shown enrollment targets which do not match those cited in the report's present form. He asked if it would be possible to go back to 1990 for each institution and using the same definitions provide the actual figures to see if these projections match previous enrollment trends.

Dr. Muyskens said that this could be done and that it was a good idea. He emphasized, however, that enrollment data are often calculated in different ways for different purposes.

Regent Dahlberg asked if these projections reflect a growth in population in Georgia or are people being left out of educational opportunities in the state. He also asked if the technical institutes were doing similar projections.

Dr. Muyskens said that if these targets are met, the System will be able to provide more opportunities for a greater number of Georgians. He also said that some of the demographers used in this report helped the technical institutes with similar studies.

Regent Kennedy asked if the institutions agreed with the numbers of the enrollment projections.

Dr. Muyskens said that the report given to the Regents was agreed upon by all institution presidents.

Regent Turner asked how out-of-state students would be factored into the projections.

Dr. Muyskens said that current projections are based on maintaining the status quo. The System tries to keep the number of out-of-state students accepted equal to the number of Georgia residents who study outside the state. This puts fairly strong limits on the number of out-of-state students accepted in certain programs.

Regent Turner asked if the Board would set those limits or if the institutions would.

Chancellor Portch said that previous policies asked that out-of-state student numbers be kept down.

Regent Leebern noted that his concern lies with institutions in close proximity to bordering states where the number of out-of-state students could be quite high.

Chancellor Portch said that, for example, The University of Georgia's out-of-state population is 12%. He said that, looking at peer institutions, that number is actually quite low, though appropriate.

Dr. Muyskens said that in discussions with the institutions there has not been a request to boost out-of-state enrollment. He also pointed out that it is important for these institutions to stay within the parameters of their projections. If they should begin raising the number of out-of-state students, it would be unlikely that they could stay within those projections.

Regent Jenkins asked what incentives the institutions had in keeping their estimates of increase within a reasonable range. He said it seemed that institutions might raise projections to request capital projects needed with higher student populations.

Dr. Muyskens said that in developing these projections, the question was asked how an RFP could be developed so there would not be any incentives for overestimating projections. Dr. Muyskens explained that if an institution goes far over its projections that institution could be in trouble; on the other hand, if it goes under its projections, it could hurt the institution. He explained that another reason for the five-year rolling targets is to provide opportunities for adjustments that may be necessary.

Regent White said that in looking over the report he noticed that most of the institutions had experienced rapid growth from 1987 to 1992, but that in the last five years, growth had slowed significantly. He asked why that trend occurred and was it being taken into consideration for the next five years.

Dr. Muyskens said that while it's hard to know all the factors, some of the reasons were demographic. Dr. Cathie Hudson said that the growth from 1987 to 1992 was due to rapid population growth in the state of Georgia. She said there were also higher numbers of high school graduates during this period than in the years following.

Chancellor Portch said that in the future it will be helpful not only to look at the number of students entering the University System but also the number graduating.

Regent Jones said that he heard that approximately 40% of starting freshmen are involved in remedial education. He said that he is often asked how these students get into the institutions if they need remedial education.

Dr. Muyskens said the new admission standards will address that issue and that there should be few, if any, remedial classes in state universities by 2001. He said that two-year institutions would be the primary provider of remedial education.

Regent Jones said that he would like the Chancellor's staff to find out what the projected population for Georgia will be in the year 2000.

Regent Cannestra noted that North Georgia College & State University would like to have a campus in Gainesville while Georgia State University is talking about having a campus on the North 400 corridor. He asked if the Master Plan should allow that to happen or is there a need for another two-year or four-year institution. Regent Cannestra said it seemed that the decision to satellite out should not be left up to the individual institutions and that the Master Plan should address this growth.

Regent McMillan stated that he wished to add on to Regent Jones' remarks concerning remedial education; more importance should be placed on programs like P- 16 and PREP so that there is less of a need for remedial programs.

Regent Dahlberg, using the analogy of the factory that wishes to expand, said that you first look at existing facilities and then determine how much capital is needed in order to grow. He asked if the University System was looking at the existing student population to determine how much the cost will be per additional student to reach the projected enrollment targets.

Dr. Muyskens said that the Chancellor's staff is already looking at those determining factors. Chancellor Portch said that he is hoping that by the July Board meeting all of that information will be available.

Regent Leebern asked what processes are in place to prevent the kind of expansion by institutions that Regent Cannestra referred to, expansions the Board may not know about.

Chancellor Portch stated that there is now a Metro Atlanta Council of Presidents which includes the extended metro area, that brings those presidents together to discuss planning. He said that Dr. Muyskens also meets with presidents frequently to discuss needs and planning.

Regent Cannestra noted that the North Fulton area is rapidly growing and there is not a state institution there to serve it; several of the metro institutions will probably vie for that area. There needs to be a Board process for addressing this issue.

Chancellor Portch commented that he thought the discussion on enrollment targets had been a very healthy and informative one and thanked Dr. Muyskens and his staff and all the presidents for their work.

Chairman Leebern asked for a motion to adjourn the meeting of the Committee of the Whole and reconvene the regular Board meeting. Motion made and seconded, the regular meeting of the Board of Regents was reconvened with Vice Chair S. William Clark, Jr. presiding in Chairman Allgood's absence.

HONORARY DEGREES

Sr. Vice Chancellor Art Dunning presented a nominee for an Honorary Degree.

James D. Yancey for Columbus State University: Mr. Yancey is Vice Chairman at Synovus Financial Corporation in Columbus, Georgia and is a business leader in Columbus and the region. He is the recipient of the 1997 T. Y. Whitley Award from Columbus State University for service to the college and to the community. He has served as Secretary, Treasurer, Vice Chairman, and Chairman of the Board for the Columbus State University Foundation. During his tenure, he led the effort to transfer the Board to an active fund-raising and promotional Board in support of the University. In 1990 and 1991, he served on the T. Y. Whitley Clock Tower Steering Committee to raise \$250,000 for the clock tower at Columbus State University. He chaired the corporate division of the Columbus State University annual fund campaign for two years and was responsible for increasing corporate giving from \$206,000 in FY '94 to \$334,000 in FY '96, a 62% increase over that time period. He developed the concept of the Tower Society, which is a select group of Columbus State University alumni who contribute \$10,000 per year and also promote the interests of the university.

Dr. Dunning submitted the nomination for the approval of the Board. Regent Leebern said on behalf of Regent Turner and himself, having known Mr. Yancey for many years, that it was a distinct pleasure to make the motion for approval and Regent Turner seconded. The honorary degree for Mr. James D. Yancey was unanimously approved.

ADJOURNMENT

Secretary Weber reminded the Board that the next Board meeting would be held in Atlanta in the Board room at 270 Washington Street S.W. on June 9, 10, 11, 1997. She said information regarding the meeting will be mailed out to Regents.

There being no further business to come before the Board, the meeting was adjourned at 11:30 a.m. on May 14, 1997.

s/ GAIL S. WEBER
Gail S. Weber

Secretary, Board of Regents
University System of Georgia

s/ THOMAS F. ALLGOOD, SR.
Thomas F. Allgood, Sr.
Chair, Board of Regents
University System of Georgia